

Agenda for a meeting of the Warwickshire Public Service Board to be held in Committee Room 2, Shire Hall, Warwick at 2.00 p.m. on Thursday 15 May 2008.

- 1** **(a) Welcome and Introduction**
 (b) Apologies for Absence

- 2** **Minutes of Previous Meeting**
 - a) To agree the minutes of the meeting held on 12 March 2008 (attached)
 - b) Matters arising from the minutes and not otherwise covered by the agenda

- 3. Taking forward the County Council's Resolution dated 18th March 2008:**
 - (a) Release of allocations to:**

 WCC Children, Young People and Families Directorate
 WCC Adult, Health and Community Services Directorate
 Safer Communities Block

 - (b) Allocations to District LSPs:**

 Nuneaton and Bedworth
 Stratford District

- 4a) The joint scrutiny exercise for Area Based Grant in advance of 2009/10.**

- 4 b) Discussion on future role, membership and approach of the Board (including Narrowing the Gap).**

- 5. Warwickshire County Council Comprehensive Performance Assessment Summer 2008.**

- 6. Endorsement of the New Local Area Agreement 2008/11.**
 - (a) By the Board
 - (b) By partner agencies

- 7. Quarter 4 Out-turn:**
 - (a) Performance
 - (b) LPSA2
 - (c) Finance – Verbal Report pending verification of figures

- 8. Any Other Business**

9. Future Meeting Arrangements

Thursday 26 June 2008 – 2. 00 p.m. at Shire Hall, Warwick

Tuesday 19 August 2008 – 10.00 a.m. – The Trident Centre, Leamington Spa.

Membership of Board

Council Leaders

Councillor Alan Farnell (Chair), Warwickshire County Council
Councillor * Warwick District Council
Councillor * Nuneaton & Bedworth Borough Council
Councillor Colin Hayfield, North Warwickshire Borough Council
Councillor Craig Humphrey, Rugby Borough Council
Councillor Les Topham, Stratford on Avon District Council

* To be advised be pending election at Annual Council meetings on 14 May 2008.

Voluntary & Community Sector

William Clemmey, Coventry and Warwickshire Infrastructure Consortium (CWIC)

Coventry and Warwickshire Chamber of Commerce

Louise Bennett, Chief Executive

Warwickshire Police Authority

Ian Francis, Vice Chair of the Police Authority

Coventry and Warwickshire Learning & Skills Council

Kim Thorneywork

Warwickshire Primary Care Trust

Bryan Stoten, Chair of Warwickshire PCT

Warwickshire and West Midlands Association of Local Councils (WALC)

Councillor Vaughan Owen

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www.warwickshire.gov.uk/newlaasite

Report to the Warwickshire Public Service Board

15th May 2008

Report of the County Partnerships Manager

Consideration of Allocations pursuant to the County Council's Resolution of 18th March 2008

Recommendations:

It is recommended that the Board:

1. Approves the allocations set out in paragraph 2 of this Report subject to no commitments being entered into beyond 31st March 2008 prior to consideration of the outcomes of the scrutiny review required by the County Council's resolution dated 18th March 2008:
 - Warwickshire County Council Adult Health and Community Services of £558,000 (Appendix 2)
 - Warwickshire County Council Children Young People and Families Directorate of £1.328m (Appendix 3)
 - Nuneaton and Bedworth Local Strategic Partnership of £400,000 (Appendix 4)
 - Stratford Local Strategic Partnership of £100,000 (Appendix 5)
 - The Warwickshire Safer Communities Partnership of £200,000 (Appendix 6)
2. Approves the criteria and processes described in this report for the awards to each of the District Local Strategic Partnerships (Appendix 7)

1 Introduction & Context

- 1.1 This report aims to enable the Board to take forward the County Council's resolution of 18th March 2008 (which followed on from the Board's consideration of the Area Based Grant for 08/09 at its last meeting).

2 The County Council Resolution of 18th March 2008

2.1 The Board last met on 12th March 2008 when it made a number of recommendations to the County Council's Cabinet over the use of Area Based Grant (ABG) when it met the following day. Following on from the Cabinet's considerations, a comprehensive resolution was adopted at a meeting of the County Council on 18th March (attached as Appendix 1 to this report).

2.2 The Board should now consider two separate but related matters arising from the Council's Resolution:

2.2.1 Release of ABG for 2008/9 in respect of Appendix E to the Council report

This is made up of former grants amount to a total of £1.886m as follows :

a) Adult Health & Community Services:

	£000	£000
Carers	294	
Adult Social Care Workforce	144	
Mental Capacity Act	76	
Mental Health	<u>44</u>	558

b) Children Young People & Families

Choice Advisors	10	
Education Health Partnership	24	
Schools Intervention Grant	163	
Schools Development Grant	265	
Children's Fund	815	
14-19 Flexible Funding Pot	23	
Teenage Pregnancy (Respect Yourself)	<u>28</u>	1328
Total		<u>1,886</u>

2.2.2 The Council's Resolution makes clear that this allocation of ABG £1.886m is a one year allocation subject to:

- Demonstrating to the Board that the spending contributes to Narrowing the Gap
- The production of a satisfactory exit strategy

2.2.3 To this end, reports have been produced by the Strategic Directors for these two County Council Directorates for consideration by the Board and are attached as Appendix 2 and 3 respectively

2.3 Release £1m one off funding (funded via top-slicing LPSA2 Reward Grant)

2.3.1 This is made up of allocations to:

	£000	
Nuneaton and Bedworth LSP	400	
North Warwickshire Community Partnership (LSP)	100	
Rugby LSP	100	
Warwick LSP	100	
Stratford LSP	100	
Safer Communities Block	<u>100</u>	<u>1,000</u>

2.3.2 The Council's Resolution makes clear that:

The allocation to Nuneaton and Bedworth LSP is subject to:

- Demonstrating to the Board via a spending plan that the spending contributes to Narrowing the Gap
- The production of a satisfactory exit strategy
- It being a one year allocation for 2008/9 only

2.3.3 The allocation to the other four LSPs is subject to:

- Demonstrating to the Board via an action plan that the spending contributes to Narrowing the Gap in their communities
- The production of a satisfactory exit strategy
- It being a one year allocation for 2008/9 only

2.3.4 The allocation to the Safer Communities Block is subject only to the production of a satisfactory exit strategy, and again is a one year allocation for 2008/9 only.

2.3.5 The following applies at the time of preparing this report:

- A Spending Plan is available from Nuneaton & Bedworth LSP to enable the Board to consider the release of the award of £400k (Appendix 4 to this report)
- An Action Plan is available from Stratford LSP to enable the Board to consider the release of the award of £100,000 (Appendix 5 to this report)
- Action Plans are being considered by each of the remaining three LSPs but are unlikely to be ready in time for this meeting of the Board (see 2.3.6 below)

- A paper is available from the Safer Communities Block to enable the Board to consider the release of the award of £100k (Appendix 6 to this report)
- 2.3.6 In respect of the awards to the LSPs it is suggested that the criteria and process set out in Appendix 7 to this report should apply and that the three remaining LSPs should be encouraged to present their action plans as soon as they can (if at all possible at the meeting of the Board scheduled to take place on 22nd June 2008).
- 2.3.7 The County Council's Strategic Director for Resources has pointed out the need to ensure that no new commitments beyond 31st March 2008 will be entered into prior to consideration of the outcomes of the joint scrutiny review required by paragraph (xii) of the Council's Resolution of 18th March 2008.

Nick Gower Johnson
County Partnerships Manager
6th May 2008

Warwickshire County Council – Council Meeting held on 13 March 2008.

Allocation of Area Based Grant 2008/09

Resolved That :

- (i) £13.053 million of Area Based Grant (ABG) is allocated to the named Directorates, for 2008/09, as shown in Table 1 of the report to meet the commitments detailed in Appendix A to the report.
- (ii) £5.686 million of ABG is delegated to the PSB in 2008/09 to allocate to deliver the priorities of the new LAA, subject to the existing commitments of £5.260 million, for 2008/09, being met, as outlined in Appendix B to the report.
- (iii) £0.493 million of ABG is allocated to the named Directorates, for 2008/09, to meet the new mandatory requirements facing the authority as outlined in Paragraph 5.5 of the report.
- (iv) £0.945 million of ABG is allocated, in 2008/09, in accordance with previous decisions as outlined in paragraph 5.6 of the report.
- (v) £1.886 million of ABG is allocated, as a one-year allocation in 2008/09 only, in accordance with Appendix E to the report, subject to demonstrating to the PSB that the spending contributes to Narrowing the Gap.
- (vi) An additional £1 million be allocated, as a one-year allocation in 2008/09 only, for
 - a. £400,000 is allocated to Nuneaton and Bedworth LSP for 2008/09 only in respect of their Narrowing the Gap bid, subject to approval, by the PSB, of a spending plan for this allocation, and
 - b. £100,000 should be allocated to each of North Warwickshire, Rugby, Warwick and Stratford LSPs for 2008/09 only against bid 1 on Appendix F, subject to the resources being used to support the Narrowing the Gap agenda in their communities and on the approval of an action plan approved by the PSB.
 - c. £200,000 to the LAA Safer Communities Themed Block, in 2008/09 only.
- (vii) All the allocations in respect of recommendations (v) and (vi) above are dependent on the production of a satisfactory exit strategy prior to any funding being released.

- (viii) All services funded by the allocations in recommendations (v) and (vi) above will have the opportunity to apply for longer term funding as part of the 2009/10 PSB/County Council budget process. On-going funding will be limited therefore all schemes funded in recommendations (v) and (vi) will not be funded in perpetuity.
- (ix) The £1 million one-off funding supporting recommendation (v) and (vi) above will be taken from the Virtual Bank and repaid by top-slicing the LPSA Reward Grant before its distribution to the PSB for allocation.
- (x) That the Strategic Directors of Environment and Economy and Performance and Development bring a report to a future Cabinet meeting on integrating the work of the Road Safety Partnership with that of the LAA.
- (xi) The 2009/10 budget cycle for the allocation of ABG should be aligned to that of the County Council and key partner agencies.
- (xii) A rigorous joint scrutiny exercise should be carried out in respect of all work funded by ABG in readiness for the 2009/10 budget round in order to more clearly identify the outcomes achieved through the deployment of these resources.

Public Service Board – 15th May 2008

Area Based Grant

Report of the Strategic Director for Adult Health and Community Services

Recommendation

The Public Service Board is recommended to agree that the Adult, Health and Community Services Directorate have demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £0.558 million of funding can now be used in 2008-09 on the services and activities identified within this report.

1. Introduction

- 1.1 In March 2008 Warwickshire County Council approved the allocation of the Area Based Grant. This allocation was based on the principles discussed with the Public Service Board (PSB) at its meeting in November 2007. These principles allowed funding to be allocated to meet the ongoing staffing and contract commitments for partners. The remainder was allocated in line with historic spending, subject to demonstrating to the PSB that the spending will contribute to the narrowing the gap agenda. These allocations apply to 2008-09 only; a process will be developed to allocate the Area Based Grant in future years.
- 1.2 Before grants became part of the Area Based Grant they were specific ring-fenced grants to the Adult, Health and Community Services (AH&CS) Directorate. This report identifies the historic purpose of these grants, how the planned expenditure will contribute to the narrowing the gap agenda and what would be the implications of funding not continuing.

2. Adult Health and Community Services Directorate Allocations

- 2.1 A number of grants which were historically directly allocated to the AH&CS Directorate are now included in the Area Based Grant. These grants contribute £7.864 million to the Area Based Grant. The table below shows the total Area Based Grant allocated to the Directorate, the specific grants which made up this allocation and the funding which is still subject to demonstration of how it will contribute to the narrowing the gap agenda.

Table 1: AH&CS Area Based Grant Allocations

Grant	Total Allocation £000	Already Allocated for 2008/09 £000	Subject to Demonstration of Narrowing the Gap for 2008/09 £000
Carers	1,968	1,674	294
Adult Workforce	1,222	1,078	144
Mental Capacity Act & IMCA Service	217	141	76
Mental Health	1,189	1,145	44
Preserved Rights	2,572	2,572	
Supporting People Administration	323	323	
Learning Disability Development Fund	373	373	
TOTALS	7,864	7,306	558

2.2 The remainder of this report demonstrates how spending the £558k will meet the narrowing the gap agenda. For each of the areas of planned spending there is a summary of the historic purpose of the grant, how this expenditure will contribute to the narrowing the gap agenda and what would be the implications of funding not continuing.

3. Meeting the Narrowing the Gap Agenda

Carers (£294,000)

Purpose

3.1 This grant has enabled Local Authorities to dedicate resources to supporting carers. Without this funding the County Council would not have made such progress with :

- Funding carer's assessment workers to ensure that carers are offered an assessment in their own right.
- Providing planned breaks for carers who provide "regular and substantial" support to a "relevant" adult who lives at home.
- Ensuring carers have immediate access to alternative support in an emergency or crisis situation.
- Providing planned breaks for parents of disabled children under part 3 of the children Act 1989.
- Providing support such that young carers do not take on an inappropriate level of care.
- Supporting children and young people (under 19) who are carers in having a break from carers.
- Facilitating carers' networks and support groups.

3.2 It is important to recognise that 20% of this funding has traditionally been

transferred to the Children, Young People & Families Directorate

Contribution to Narrowing the Gap

- 3.3 This funding has already contributed to starting the process of narrowing the gap & is being deployed in the areas of highest need. For example, between April 2007 & January 2008 Nuneaton & Bedworth had 14.1% of carers receiving support compared to 9.3% in Stratford.
- 3.4 The grant contributes to the availability of good information, participation of carers in consultation activity and access to assessment and services. Carers support services such as Guidepost in the North are required, as part of their remit, to ensure that carers in traditionally “hard to reach” groups can access information, assessment and services.

Implications of Funding not continuing

- 3.5 Reduced funding would both compromise achievement of legislative requirements and may impact upon the Authority’s star rating for adult services.
- 3.6 Any action which places further strain upon carers increases the risk of carer breakdown and increased hospital and care home admissions. There would be a direct impact upon the quality of life enjoyed by both carers and cared for persons.
- 3.7 Further developments in the carer support arrangements will be inhibited and current considerations include :
- support for carers to remain in work through better financial management
 - working with Health to develop annual health checks.
 - reviewing discharge processes to reduce likelihood of re-admission because of carer breakdown

Adult Workforce (£144,000)

Purpose

- 3.8 The adult social care workforce works with the most deprived and disadvantaged members of the community. Staff require continual training & development to ensure that they are able to deliver the highest standards of care and are equipped to cope with the difficult roles they fulfil.
- 3.9 This funding is specifically to deliver the National Training Strategy & support employers in meeting the training and qualification requirements of the CSCI national minimum standards. It is anticipated that 50% of the funding will be used to support the private, voluntary and independent sector.

Contribution to Narrowing the Gap

- 3.10 The aim of this funding is to improve the quality of services, life chances and

choices for those who depend on social care support. The intention is to deliver high quality and consistent services across all agencies within the County. A key issue is the provision of easy access to training and development through use of local training venues and for example an outreach training centre has been established at Nuneaton.

Implications of funding not continuing

- 3.11 During the last 5 years the focus has been to establish foundation and core qualities and skills in social care staff. The first CSCI regulation targets have recently been achieved & were short term objectives.
- 3.12 Significant further investment is required to achieve the medium term aim of delivering a quality and qualified workforce.
- 3.13 The ability and capacity of County Council staff to respond to the evolving transformation agenda will be key to its achievement.

Mental Capacity Act and IMCA Service (£76,000)

Purpose

- 3.14 Mental Capacity Act 2005 provides a framework for acting and making decisions on behalf of people who are 16 years and over and who lack the capacity to make decisions for themselves. It also provides Local Authorities with a statutory responsibility for awareness raising and training staff from all statutory and third sector organisations.
- 3.15 Local Authorities have a statutory responsibility to commission an Independent Mental Capacity Advocacy service (IMCA) for anyone lacking capacity and with no friend or relative to support them.
- 3.16 Mental Health Amendment Act 2007 has extended the statutory right to an IMCA Service to all detained patients and those subject to Supervised Community Treatment Orders or Guardianship. This has resulted in a need to commission additional IMCA capacity.

Contribution to Narrowing the Gap

- 3.17 AH & CS Mental Health funding is currently split 58% to 42% in favour of services in the north of the county and this weighting applies to all grant funded mental health service provision.
- 3.18 Mental Health Act & Mental Capacity Act activity is currently higher in the and consequently requires a greater proportion of AH & CS funding. It is not anticipated that there will be any significant change in the distribution of funding in the foreseeable future.

Implications of Funding not continuing

- 3.19 County Council would fail to meet its statutory obligations & the most vulnerable services users would be deprived of their statutory right to advocacy and support. This would increase the risk of critical external inspection reports.
- 3.20 Given the higher levels of Mental Health Act & Mental Capacity Act activity in North Warwickshire, a cut in service would hit these service users proportionately harder than those in the south of the county.
- 3.21 Reduced Mental Capacity Act awareness and training would have a detrimental impact on outcomes for a particularly vulnerable group. It would leave the local authority vulnerable to legal action if practice failed to take full account of the legislative requirements and would increase the risk of critical external inspection reports.

Mental Health (£44,000)

Purpose

- 3.22 The implementation of the Mental Health (Amendment) Act 2007 started in October 2007 and will be complete in April 2009. It introduces 9 changes:
 - Supervised Community Treatment Orders
 - New definition of Mental Disorder
 - New criteria for detention
 - New consent to treatment safeguards for patients receiving electroconvulsive therapy.
 - New health and social care professional roles
 - The right of service users to displace their nearest relative
 - Extended use of the Mental Health Review Tribunal
 - Statutory right to advocacy
 - Introduction of Deprivation of Liberty Safeguards (DOLS)
- 3.23 On 1st April 2009 the County Council will become a 'Supervisory Body' ie. a new statutory role/responsibility to assess any person living in a Warwickshire registered care home, who may lack capacity and who may be being deprived of their liberty. This will require significant additional professional capacity and training, and the commissioning of additional capacity from the IMCA service.

Contribution to Narrowing the Gap

- 3.24 AH & CS Mental Health funding is currently split 58% to 42% in favour of services in the North of the county and this weighting applies to all grant funded mental health service provision. Mental Health Act activity is currently higher in north Warwickshire and consequently requires greater proportion of AHCS funding.
- 3.25 The greater investment made in services in the North of the County is not anticipated to change in the foreseeable future.
- 3.26 County Council has significant statutory responsibilities associated with the

approval, monitoring and ongoing training of professionals working with the Mental Health Act legislation. North Warwickshire currently experiences higher Mental Health Act activity and consequently requires greater investment in professional training and capacity building.

Implications of Funding not continuing

- 3.27 The County Council will fail to meet its statutory obligations and the most vulnerable services users would be deprived of their statutory right to timely assessment and support under the Mental Health Act and to appropriate access to advocacy and support. This will leave the local authority vulnerable to legal action if practice fails to take account of new legislative requirements, and increase the risk of critical external inspection reports.
- 3.28 Given the higher levels of Mental Health Act activity in north Warwickshire, a cut in service would hit these service users proportionately harder than those in the south.

4. Summary

- 4.1 The commentary above demonstrates that all of this funding will be used to support the narrowing the gap agenda. Some of the funding is used to support partnership working, so partners need to be aware that the current allocations have only been approved for 2008-09. A process for allocating funding in future years will be developed, which will determine how resources are allocated across the LAA.

5. Recommendation

- 5.1 The Public Service Board is recommended to agree that the Adult Health & Community Services Directorate has demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £0.558m of funding can now be used in 2008-09 on the services and activities identified within this report.

Graeme Betts
Strategic Director Adult, Health and Community Services

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Public Service Board – 15th May 2008

Area Based Grant

Report of the Strategic Director for Children, Young People and Families

Recommendation

The Public Service Board is recommended to agree that the Children, Young People and Families Directorate have demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £1.328 million of funding can now be used in 2008-09.

1 Introduction

- 1.1 In March 2008 Warwickshire County Council approved the allocation of the Area Based Grant. This allocation was based on the principles discussed with the Public Service Board (PSB) at its meeting in November 2007. These principles allowed funding to be allocated to meet the ongoing staffing and contract commitments for partners. The remainder was allocated in line with historic spending, subject to demonstrating to the PSB that the spending will contribute to the narrowing the gap agenda. These allocations apply to 2008-09 only; a process will be developed to allocate the Area Based Grant in future years.
- 1.2 Before grants became part of the Area Based Grant they were specific ring-fenced grants to the Children, Young People and Families (CYP&F) Directorate. This report identifies the historic purpose of these grants and how the planned expenditure will contribute to the narrowing the gap agenda.

2 Children, Young People and Families Directorate Allocations

- 2.1 A significant number of grants which were historically directly allocated to the CYP&F Directorate are now included in the Area Based Grant. These grants contribute over £10million to the Area Based Grant. The table below outlines the total Area Based Grant which has been allocated to the Directorate; the specific grants which made up this allocation; and the funding which is still subject to demonstration of how it will contribute to the narrowing the gap agenda.

Table 1: CYP&F Area Based Grant Allocations

Grant	Total Allocation £000	Already Allocated for 2008/09 £000	Subject to Demonstration of Narrowing the Gap for 2008/09 (Appendix E) £000
Choice Advisors	35	25	10
Extended School Start-Up Costs	1,036	1,036	
Children's Social Care Workforce	119	119	
Schools Improvement Partners	252	252	
Education Health Partnership	105	81	24
Sustainable Travel General Duty	42	42	
Schools Development Grant (split see below)	1,013	748	265
Schools Intervention Grant	163		163
Child and Adolescent Mental Health Services	606	606	
Children's Fund	940	125	815
14-19 Flexible Funding Pot	153	130	23
Teenage Pregnancy	187	159	28
Extended Rights to Free Transport	167	167	
Primary National Strategy Central Coordination	273	273	
Secondary National Strategy Central Coordination	253	253	
Secondary National Strategy Behaviour and Attendance	126	126	
School Travel Advisors	71	71	
Connexions	4,220	4,220	
Positive Activities for Young People	159	159	
Care Matters White Paper	234	234	
Child Death Review Processes	47	47	
TOTALS	10,201	8,873	1,328

2.2 The remainder of this report considers the £1.328million which requires demonstration of how spending will meet the narrowing the gap agenda. For each of the areas of planned spending there is a summary of the historic purpose of the grant and how this expenditure will contributed to the narrowing the gap agenda.

3 Meeting the Narrowing the Gap Agenda

Choice Advisors (£10,000)

Purpose

- 3.1 This grant enabled Local Authorities to fulfil their new duty to provide advice and assistance to all parents with children of school age in their area, when they are deciding which schools they want to send their children to (Section 42 of the Education and Inspections Act 2006). Choice Advice is one way that local authorities offer assistance to more disadvantaged parents at the secondary school transfer stage to ensure the most vulnerable are supported to make informed choices.

Contribution to Narrowing the Gap

- 3.2 This service is aimed at 'narrowing the gap' groups, e.g. young carers, children with disabilities, children from poor socio-economic groups, children not fluent in English or children with a poor record of attendance at school. Before this service was introduced admissions regularly had in excess of 200 parents who did not engage with the transfer process. This number has been reduced to less than 10 for admissions in 2008, with the support of this service. This service supports parental involvement in a pupil's education specifically at the point of transition, but this will also encourage engagement in the future.

Consequences of Disinvestment

- 3.3 If this service was not provided a significant number of parents will not be involved in the transition process and will not be encouraged to actively participate in the education of their child. These are likely to be parents of children who are already less likely to achieve, and consequently this will potentially reinforce the achievement gap for these vulnerable groups of children.

Education Health Partnership (£24,000)

Purpose

- 3.4 This grant was to maintain and develop the local healthy schools programmes to meet the requirements of the National Healthy Schools Programme. The number of schools achieving Healthy Schools status has increased from 0 in April 2006 to 46 in April 2007 and approximately 110 in April 2008. Achieving Healthy Schools status is one of the LPSA 2 stretch targets.

Contribution to Narrowing the Gap

- 3.5 Key requirements for Healthy School status respond directly to the narrowing the gap agenda. For example, schools are required to take account of local data on national priorities, such as teenage pregnancy and drug misuse, when setting their priorities. In effect this means that the school will invite the school nurse to inform the school's strategic approach to health, giving the health community an important opportunity to influence and inform school priorities. The Healthy Schools Team is currently working with the School Health

Service and the Public Health Unit to ensure that the potential of this opportunity is fully realised.

- 3.6 The Healthy Schools team also supports schools to identify and achieve the minimum evidence requirements against a variety of other Healthy Schools criteria relating to inequalities. For example, producing and implementing strategies for identifying and supporting vulnerable individuals and groups; this may include the provision of confidential pastoral support and a reduction in barriers to physical activity.

Consequences of Disinvestment

- 3.7 Without this initiative schools would be less likely to achieve Healthy Schools status, and so children and parents would be less likely to eat and live in a more healthy way. This will potentially increase obesity, resulting in greater health difficulties and the need for high cost interventions. Schools are also less likely to consider other priorities when developing a strategic approach, which could potentially increase the number of teenage pregnancies or the instances of drugs misuse.

Schools Development Grant (£265,000)

Purpose

- 3.8 This grant was created from a number of specific ring-fenced grants. Each individual grant had its own conditions of use, but these were subsequently relaxed to allow more flexibility. Essentially the purpose of the grant was to raise educational standards and improve the attainment of young people. This objective has a significant impact in narrowing the gap, as improving attainment improves the future life chances of young people. This is also a key priority for the Children and Young People's Plan.

Contribution to Narrowing the Gap

- 3.9 This grant has and will be used for a wide variety of schemes, all aimed at improving educational attainment, with a significant focus on special educational needs. The majority of the funding, subject to demonstration of narrowing the gap, is currently used to provide training and development for support staff in schools to ensure they can:
- Contribute to the aim of raising educational standards
 - Uphold school policies
 - Provide support to teachers so they can concentrate on teaching.
- 3.10 This funding will be used to support developments in schools with less than 120 pupils that, because of their size, may not have sufficient curriculum or leadership expertise to provide high quality curriculum developments. This is to ensure that all children have access to a good quality education.

- 3.11 This funding will also provide support to allow teachers to be released to attend sessions designed to ensure continuity and progression in pupils' learning as they transfer between primary and secondary schools.
- 3.12 The remainder of the grant, which has already been approved for 2008-09, is used to support children and young people with special educational needs, again to improve their attainment and future life chances. This includes supporting Area Behaviour Panels to reduce exclusions and to provide better support to pupils who have been excluded for a fixed term; investment in the Enhanced Support Network; investment in support for parents; the provision of Learning Support Units in deprived super output areas, the provision of Nurture Groups also in deprived super output areas; and support for permanently excluded pupils.

Consequences of Disinvestment

- 3.13 Disinvestment would limit the training and development available for support staff in schools. This would reduce the impact of these staff in improving the outcomes for and achievement of children and young people. This could also increase the time teachers spend in supporting other staff, rather than working directly with children and young people.
- 3.14 Children in small schools would also be disadvantaged, as there would be no support available to ensure these schools could develop their curriculum.
- 3.15 This funding is used in a targeted way to support children and young people with special educational needs. Disinvestment would result in widening the attainment gap for these vulnerable children and young people, which could potentially limit their future life chances.

School Intervention Grant (£163,000)

Purpose

- 3.16 This grant was provided to enable local authorities to take prompt and decisive action to prevent school failure; to provide support where schools are causing concern; and to secure school improvement where schools are making inadequate progress. The intention of this funding was to allow local authorities to assist strong schools to support weaker schools in improving their provision. We know that there is a wide variation in school performance even in schools situated quite close to each other. The funding was aimed at spreading good practice by allowing the strengths of the stronger schools to be shared with weaker ones.

Contribution to Narrowing the Gap

- 3.17 A major priority for the local authority and the Children and Young People's Plan (CYPP) is to reduce the number of schools in a category of concern through a rapid improvement of those in such a category and decisive

interventions in schools as risk of falling into a category. This grant will be used to help to achieve this objective.

- 3.18 This funding will make a significant contribution to the LAA priority NI 102 narrowing the achievement gap between Key Stage 2 and 4. Many of the schools that will be supported lie in the more deprived areas of the county such as Nuneaton and Bedworth. These schools also contain a high proportion of children in care and so in improving overall provision in these schools we will have an impact on narrowing the achievement gap between children in care and their peers. The quality of the school has been shown to have an impact on the attainment of pupils, which can then limit the life chances of these young people.

Consequences of Disinvestment

- 3.19 Disinvestment would mean schools may remain in categories of concern for longer; meaning the quality of education would remain at an unacceptable standard for longer periods. This will reduce the attainment of children and young people in these schools. These schools usually have a higher proportion of pupils with who are less likely to achieve, so disinvestment is likely to increase the gap in attainment and reduce the life chances for these children.

Children's Fund (£815,000)

Purpose

- 3.20 This grant was launched in November 2000 as part of the Government's commitment to tackle disadvantage among children and young people. The programme aimed to identify children and young people at risk of social exclusion at an early stage, and to make sure that these young people received help and support to achieve their potential.

Contribution to Narrowing the Gap

- 3.21 One in ten children experience emotional distress and mental health problems, this funding will be used to provide early intervention counselling services in schools. Evidence has shown these services prevent the development of problems and reduce the need for specialist services in the future. There has been significant investment in early years services targeting children 0-5 years and in youth services covering the age range 13-19, so the Children's Fund allocation has been prioritised to meet the needs of children 5-13 years of age. Continued funding for these services will ensure equity of provision across the whole of the children and young people's age range.
- 3.22 The funding will be used to continue to provide support to parents who have been assessed as being the most disadvantaged, who often live in the areas of greatest deprivation. Parents are given support through family support

workers, family group conferencing and access to Enhanced Support Services which can deliver early intervention through the Common Assessment Framework.

- 3.23 25% of this funding will be used to continue to support the Youth Offending Service. This funding provides targeted support to prevent children and young people entering the youth justice system at a later date. These are often children and young people displaying anti-social behaviour.

Consequences of Disinvestment

- 3.24 Disinvestment would mean young people's anti-social behaviour is more likely to persist and escalate, leading to more costly future interventions and a negative impact on communities.
- 3.25 5-13 year olds would have less access to early intervention counselling services, which would allow issues to escalate, potentially causing more disruption in schools and reducing the achievement and emotional well-being of the individual child or young person. Again this is more likely to impact on children and young people from relatively disadvantaged backgrounds.
- 3.26 Disinvestment would also reduce the support available for parents from relatively deprived backgrounds, which will impact on the achievement of their children.

14-19 Flexible Funding Pot (£23,000)

Purpose

- 3.27 This grant was to enable the LA to fulfil its strategic lead in implementing the 14-19 reforms and in particular its shared statutory responsibility with the Learning and Skills Council (LSC) to ensure the provision of the full 14-19 curriculum entitlement by 2013. The 14-19 reforms are aimed at ensuring young people: remain in education for longer; have a wider variety of options to encourage greater participation (this will include more vocational based courses); and achieve better outcomes. This programme is likely to benefit those young people who are less likely to achieve under the current educational opportunities.
- 3.28 The grant was also used to support actions within the CYPP which contribute to raising standards 11-19, and in particular the recently agreed LAA target for learners' achievements at level 2 by 19.

Contribution to Narrowing the Gap

- 3.29 The current gap in performance between learners in the north and Nuneaton and Bedworth and the rest of the county indicates the greatest need to review the current curriculum offer in order to secure higher levels of engagement pre 16 and improved progression opportunities post 16. The northern area 14-19

partnership is currently the most advanced in terms of its planning to deliver the new entitlement, including the delivery of diplomas. There are particular pressures on this partnership as the review of post 16 provision proceeds and it will be vital to continue to fund co-ordination to maintain the focus on planning curriculum provision around the needs of the learners to ensure the maximum benefits from this programme are delivered.

Consequences of Disinvestment

- 3.30 Disinvesting in this area would result in increased pressures for 14-19 partnerships in implementing the new diploma programme. This could impact on the quality of the diploma programmes which start in September 2009, and limit joint working between schools. This could potentially discourage pupils who would benefit from a broader curriculum and reduce the quality of education young people will receive.

Teenage Pregnancy (£187,000)

Purpose

- 3.31 The purpose of the grant was to deliver the Teenage Pregnancy Strategy, and to ensure that robust arrangements are in place for the co-ordination and delivery of the agreed local action plan which underpins delivery of the 10 year National Pregnancy Strategy (launched in 1999). This grant also included an allocation to fund teachers on a Continuing Professional Development (CPD) Personal, Social & Health Education (PSHE) certification programme.

Contribution to Narrowing the Gap

- 3.32 This funding will be used to continue to deliver the Teenage Pregnancy Strategy. Teenage Conception has been highlighted as a high local priority for the Local Area Agreement with urgent attention needed in Nuneaton & Bedworth and Warwick District. There is a direct correlation between Teenage Pregnancy and poverty. There are also a number of teenage girls who have low aspirations regarding their educational attainment. This belief that their only choice is to become teenage mothers is part of the poverty trap. Work is also needed with young fathers, especially those who are not accepting their responsibility.

Consequences of Disinvestment

- 3.33 Investment in reducing teenage pregnancies has led to a 12.6% reduction across the County. Disinvestment would certainly mean the target of a 50% reduction by 2010 would not be met and could potentially reverse some of the improvement seen so far. Teenage pregnancies impact both on the parent and child, resulting in two generations of potential disadvantage and poverty.

4 Summary

- 4.1 The commentary above demonstrates that all of this funding will be used to support the narrowing the gap agenda. This report also identifies that number of grants are used to support partnership working, so partners need to be aware that the current allocations have only been approved for 2008-09.
- 4.2 A process for allocating funding in future years will be developed, which will determine how resources are allocated across the LAA. However the PSB need to be aware that disinvestment in these service areas would have a significant impact on children, young people and their families.

5. Recommendation

- 5.1 The Public Service Board is recommended to agree that the Children, Young People and Families Directorate have demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £1.328million of funding can now be used in 2008-09.

Marion Davis
Strategic Director, Children, Young People and Families

Saltisford Office Park
Ansell Way
Warwick

**Report to Public Service Board
15th May, 2008– Narrowing the Gap
Nuneaton and Bedworth Local Strategic Partnership**

Recommendations

- That the PSB approve the Nuneaton and Bedworth LSP Spending Plan to work towards 'Narrowing the Gap' agenda across Warwickshire.
- That the PSB note the comments of the covering report.

1 Background

- 1.1. The Public Service Board (PSB) at its meeting on 13th March, 2008 agreed that £400,000 be allocated to the Nuneaton and Bedworth LSP for 2008/09 in respect of the Narrowing the Gap bid, subject to approval, by the PSB, of a spending plan.
- 1.2. The Nuneaton and Bedworth LSP Sub-Group met on 26th March, 2008 to further discuss priorities and to deliberate the process for reducing, in number, the projects.
- 1.3. It was agreed that group members would provide more details of the project proposals and positive reasons for support and these would be reported back to the sub-group. It was also agreed that all projects chosen:
 - Would need to start to make a difference within the first year
 - Should be highly visible and have high impact
 - Dovetail into and align with LAA blocks
 - Would need to include a succession strategy
- 1.4. A Special Nuneaton and Bedworth LSP meeting was held on Friday 2nd May, 2008 to approve the final spending plan and consensus was reached on the projects shown in the Nuneaton and Bedworth LSP Spending Plan attached as **Appendix A**.

2 **Performance Management**

- 2.1. The Spending Plan will be monitored by the Sustainable Community Plan Advisory Group (Sub-Group) on a quarterly basis and this group will provide up-dates and exception reporting information to the LSP and PSB respectfully.
- 2.2. Service Level Agreements will be drawn up with the relevant agencies delivering the projects and these will be monitored by the Chair of the Sustainable Community Plan Advisory Group and reported on as per 2.1.
- 2.3. Each Project Leader will complete a monitoring form, initially on a monthly basis, to ensure progress is being made.
- 2.4. All projects and performance monitoring information will be entered onto the Nuneaton and Bedworth LSP website pages at regular intervals throughout the year.

Website link: <http://www.nuneatonandbedworth.gov.uk/community-living/community-advice/lsp-home-page>

3. Long Term Strategy

- 3.1. The work of the Nuneaton and Bedworth LSP will continue to strive towards improving the Quality of Life for all within the Borough and alongside the delivery of the Spending Plan, the work of the LSP will still remain focused on the long-term objective to understand the nature of the gap and its causes and to work towards a long term strategy of actions that narrow the gap.

4. Risk Management

- 4.1. Looking ahead risks have been recognised and assessed. A risk assessment has been developed for the Narrowing the Gap programme, provided previously to the PSB and these associated risks will be monitored on a quarterly basis also.

5. Conclusion

- 5.1. As reported Nuneaton and Bedworth LSP believe that the programme identified within Appendix A will provide the knowledge, skills, and desire to create sustainable communities within the Nuneaton and Bedworth SOA's within the top 10% nationally. Effective implementation of the work programme will help stabilize and move those SOA's out of the top 10% and make them less interdependent on planned interventions.
- 5.2. The sharing of lessons learnt, best practice and information with other SOA's within Warwickshire, will allow Nuneaton and Bedworth LSP to explore the opportunities of SMART working with those organisations and authorities.
- 5.3. The Local Strategic Partnership through the identified work programme will contribute to the following:
- Improving the general health and wellbeing of those vulnerable communities.
 - Ensuring that resources for skills development, capacity building and community empowerment are made available and are in the medium and long term integrated into the core budgets and activities of all major programmes;
 - Raising the knowledge, awareness and understanding of the agenda across all sections of the population, but especially those vulnerable areas which will benefit from training and learning programmes;
 - Ensuring that resources for Crime and Disorder are enhanced and maintained and in the medium to long term integrated into the core budgets and activities of all major programmes;
 - Acting as champions to inspire and motivate others, both individuals and agencies to contribute through the professions and the community;
 - Encouraging collaborative working to ensure shared values and capabilities;
 - Ensuring our SOA's are provided with the dimensions for growth and to ensure that they move from being dependent on interventions and activities of agencies to being interdependent.

Christine Kerr
Chair
Nuneaton and Bedworth Local Strategic Partnership

**Nuneaton and Bedworth Local Strategic Partnership
Spending Plan 2008 – 2009
Date: 2nd May, 2008**

Appendix A

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
Adult weight management service (Weight Watchers/Weight Busters).	£15.6K	<p>Weight management programmes for adults.</p> <p>Weight Busters – 3 x 48 week programmes including 1 hour physical activity £10,824</p> <p>Medical scales £300 per class = £900</p> <p>Obesity training £3,876 for 12 people</p> <p>Referral into programme through “Wellness Matters” roadshows (please see next project), primary care, cardiac rehabilitation, dietetics.</p> <p>It will be possible to target males through the “Wellness Matters” road</p>	<p>Long-term aim to encourage healthier lifestyle choices and reduce prevalence of obesity in the local population and cardiovascular risk.</p> <p>Total number of beneficiaries 300</p> <p>140 people achieving 5% weight reduction in overweight/obese population confers health benefit</p>	<p>Warks PCT Dr Gordana Djuric (Consultant in Public Health) Jane Dowsett (Health Development Manager)</p> <p>N&B Healthy Living Network Sonya Johnson (Manager)</p>	May 2008-May 2009	<p>Sustainable sources of funding would be needed for ongoing work.</p> <p>Risk management Weight Busters – Training for volunteers & Children’s Centre staff, providing equipment to ensure sustainability of classes beyond 1st year</p>	<p>Reducing Health Inequalities (priority 1)</p> <p>Linked with Wellness Matters Bid</p>	<p>Reduction in overweight & obesity people</p> <p>Improved general health & emotional wellbeing.</p> <p>Target for all participants to lose 5% of their starting weight.</p> <p>12 Volunteers will be recruited & trained to support the delivery of these programmes.</p> <p>3 sustainable classes</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		shows and place one class in a working men's club. Choice of programmes to suit needs of population in most disadvantaged SOA's.						Increase in physical activity & people eating 5 a day.
Wellness Matters services (Provided by the Healthy Living Network)	£23K	Provision of on-the-street health checks and signposting to a nearby centre to help engage those in the most deprived areas particular targeting venues in Abbey, Bar Pool, Bede, Camphill, Health, Poplar and Wembrook. With health promotion services, specific to the needs of the local population, and with primary care if necessary. Partner services include weight management services, lifestyle consultants, smoking	Target of 35 road shows a year (to see a minimum of 25 clients per session) to include BP, weight, cholesterol & glucose check + provision of 3 other services of interest to client group in target areas. Engage community with preventative care services, social care services, and other partners and provide services specific to local needs. Referrals to services are made and attendance is	Warks PCT Dr Gordana Djuric (Consultant in Public Health) N&B Healthy Living Network Sonya Johnson (Manager)	May 2008- May 2009	Securing Health Visitor time for cholesterol and glucose checks. Healthy Living Network proposes to buy in contracted hours of Health Visitor time.	Reducing Health Inequalities (priority 1) Linked with Adult Weight Management, Health trainer and Stop-Smoking Services bids	Improved knowledge of how to live healthy lifestyle and information about personal health status to encourage behaviour change for those most at risk. Increased numbers of people eating 5 a day. Increase numbers of people taking physical activity.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		cessation services, sexual health services, Walking for Health schemes, Active recreation & Ageing Well.	supported by the Wellness Matters team.					Baseline health screening data collected.
Wellness Matters for Men. (Provided by the Healthy Living Network)	£15K	Provide health checks & screening in pubs, clubs, betting shops, bingo halls, car boot sales, football & rugby matches and manual workers work places. Encourage healthy lifestyle changes with respect to physical activity, smoking cessation, safe drinking and healthy eating. Target low paid manual workers, refer to services e.g. physical activity consultant, smoking cessation, life style consultant and health trainer service for additional 1 - 1 support. The programme is scalable, the more funding available the more road-	Target of 24 road shows a year (to see a minimum of 25 clients per session) to include BP, weight, cholesterol & glucose check + provision of 3 other services of interest to client group in target areas. Engage community with preventative care services, other partners and provide services specific to local needs. Referrals to services are made and the Wellness Matters team supports attendance.	Warks PCT Dr Gordana Djuric.(Consultant in Public Health) N&B Healthy Living Network Sonya Johnson (Manager)	May 08 – May 09	Sustainable sources of funding would be needed for ongoing work	Reducing Health Inequalities (priority 1)	Reduce health inequalities by improving life expectancy of men in Nuneaton & Bedworth.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
	£6K	<p>shows could be undertaken.</p> <p>Each road show costs approx, £650</p> <p>Active recreation & walking for health schemes to support the above.</p>	<p>Encourage people who take little or no exercise to get active through walks, making use of green spaces.</p> <p>Initiate walks and train volunteers, deliver information physical activity sessions in areas of need to follow on from the road shows in areas on need.</p>				Health Inequalities Indicator (Priority 1)	<p>Increase levels of physical activity/</p> <p>Reduce stress & improve emotional wellbeing.</p> <p>6 volunteers trained as walk leaders.</p>
Stop-smoking Services	£15K	<p>Provide smoking cessation support targeting routine and manual workers via workplaces, pubs and clubs.</p> <p>Identify workplaces with high levels of R&M workers (obtain data from Warks. Observatory)</p>	<p>50-75 people setting a quit date</p> <p>25 - 35 people quit at 4 weeks</p> <p>(Warwickshire quit rates close to national average)</p>	<p>Warks PCT Dr Gordana Djuric (Consultant in Public Health) Jane Wright (Smoking Cessation Manager)</p>	June 2008 – June 2009	Outcomes based on assumption that workplaces sign up to scheme.	Reducing Health Inequalities (priority 1)	Reduce smoking rates in routine and manual workers

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>Where appropriate train community workers to provide smoking cessation support to workplaces.</p> <p>Explore linking with Weight Busters to support people stopping smoking from gaining extra weight.</p> <p>4 hours per week delivery time, plus 2 hour support time.</p> <p>£3,000 worker time £2,000 advertising up to £10,000 NRT</p>						
<p>Supporting teenage parents to achieve better outcomes for themselves and their children Total of 115 young mothers in Nuneaton - 49 NEET & 30 situation unknown (Cxs March 08)</p> <p>Tackling Teenage conception, relationships education and sexual health services 04-06 aggregated data shows 388 under-18 conceptions with a rate of 52 per 1000 females aged 15-17 highlighting a 1% increase compared with other districts that are reducing rates by 20% ></p>								
NEETs Peer Mentoring Project	£12.5k	<ul style="list-style-type: none"> Mapping complete: location of young parents, current 	<p>Outputs:</p> <ul style="list-style-type: none"> No. attended – min 20 	Respect Yourself Team	Prog 1 June – Aug	Outcomes based on engagement	Health Inequalities	Teenage parents will:

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>situations, Children's Centres, Nurseries and Learning Providers.</p> <ul style="list-style-type: none"> ▪ 1 project already completed in Leamington and proved successful ▪ WAYC will run 2 NEET projects in partnership with ECOS and Connexions ▪ Young parents will receive training and support to raise their aspirations, live healthy lifestyles and offer peer support to other young parents. ▪ Young parents will become members of the Young Parents Forum to inform and shape future strategic and operational decisions. 	<ul style="list-style-type: none"> ▪ No of mentors recruited ▪ Training for mentoring ▪ Referrals to other agencies ▪ 1:1 ▪ Decrease the number of young mothers with a situation of unknown ▪ Engagement of young parents in the Forum ▪ YP reporting programme has helped improve relationships and health outcomes ▪ Engaged in EET % ▪ Distribution of referral by agency ▪ Mentors staying for future programme ▪ Mentors who felt it was positive ▪ Applications for 	Jenny Whateley	Prog 2 Sept - Nov	<p>with young parents – WAYC, Connexions and ECOS will do extensive pre-project work with various incentives to engage with young parents</p> <p>Temporary childcare issues – engagement with Children's Centres to provide crèche facilities via use of C2L funding</p>	<p>Priority 1 Teenage Pregnancy Priority 4</p>	<p>Live healthy lifestyles</p> <p>Raise healthy children</p> <p>Contribute positively to the community</p> <p>Enjoy and achieve</p> <p><i>National/Local drivers</i></p> <p>Reduction in the under-18 conception rate</p> <p>Reduction of second or subsequent pregnancies</p> <p>Reduction in the prevalence of Chlamydia</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
			C2L <ul style="list-style-type: none"> ▪ Referrals accepted ▪ Unit cost per mentor ▪ Rate of attendance ▪ YP say improved relationships & health ▪ YP that have engaged in NEET 					Reduction of the infant mortality rate
Respect Yourself Campaign Work in FE Colleges with high risk groups of young people	£6k 80 screenings based on £3.43 per kit (£274) £10 per treatment based on 11-12% positive rate (£100)	<ul style="list-style-type: none"> ▪ Previous research has identified a high drop out rate amongst young women on traditional courses such as childcare and hairdressing – 50% drop out due to pregnancy on hair and beauty 2007 ▪ 80% of the under-18 conception rate is amongst 16-17 year olds. ▪ Pilot work with these courses run by Public Health has been received well by staff 	Outputs: <ul style="list-style-type: none"> ▪ No of sessions ▪ No young people benefiting from workshops ▪ No of young people that attend the health campaigns ▪ No of condoms distributed ▪ No of Chlamydia Screenings ▪ Referrals to other agencies ▪ Partners contributing ▪ YP reporting programme has 	Public Health Jackie Rees	June – March 08	Outcomes based on engagement with young people and FE – multi-agency approach by Public Health, Warwickshire College, Connexions & Respect Yourself Campaign Team	Teenage Pregnancy Priority 2	Young people will: Be Healthy: Enjoy good physical and mental health Stay Safe: Understand risk management regarding health outcomes Enjoy and Achieve: Develop skills of negotiation

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
	Resources £500 Condom provision £200	and young people. <ul style="list-style-type: none"> Workshops to be offered to specific courses Intense publicity campaign to be offered to all students including condom distribution and Chlamydia screening focusing on education and empowering young people. 	helped improve relationships and health outcomes % <ul style="list-style-type: none"> YP who felt workshops were positive YP who felt campaign was beneficial Referrals accepted Positive and Negative Chlamydia breakdown 					<i>National/Local drivers</i> Reduction in the drop out rate due to pregnancy Reduction in the under-18 conception rate Reduction in the prevalence of Chlamydia
'Let's leave it 'til later' Delay training for professionals in Nuneaton	£4K	<ul style="list-style-type: none"> 3 programmes to be run for Voluntary Sector Youth Workers and other professionals identified working with young people aged 8-12 (total 30 practitioners) Professionals will then be trained to deliver this self-esteem package to young people. All professionals must 	Outputs: <ul style="list-style-type: none"> No professionals attended No young people benefiting from workshops Referrals to other agencies Partners contributing YP reporting programme has helped improve relationships and 	Respect Yourself Campaign Jenny Whateley	June – March 08	Ensuring that all professionals trained deliver at least 1 programme – contracts will be signed prior to participants joining by line managers and attendees	Teenage Pregnancy Priority 3	Young people will: Be Healthy: Enjoy good physical and mental health Stay Safe: Understand risk management regarding health outcomes Enjoy and

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		deliver 1 programme within the year to a group of vulnerable young people (30 professionals x 12 pupils per session = 360 young people)	health outcomes % <ul style="list-style-type: none"> ▪ YP who felt it was positive ▪ Referrals accepted 					Achieve: Develop skills of negotiation <i>National/Local drivers</i> Reduction in the under-18 conception rate Reduction in the prevalence of Chlamydia
Young Parent's Parenting Programme	£12.4K Based on 12 x £10 per hour plus travel, admin, management and evaluation £800 for external	<ul style="list-style-type: none"> ▪ Close links with Health Visitors, Connexions and Children's Centres to identify new young parents. ▪ 12 programmes to be offered in locations identified by young parents ▪ Identify needs of group and tailor package of support around healthy lifestyles to include education and practical 	Outputs: <ul style="list-style-type: none"> ▪ No. attended ▪ No of mentors recruited ▪ Training for mentoring ▪ Referrals to other agencies ▪ Partners contributing ▪ 1:1 ▪ YP reporting programme has helped improve 	Healthy Living Network Sonya Johnson	June – March 08	Outcomes based on engagement with young parents – multi-agency approach by HLN, Connexions, Health, ECOS & Respect Yourself Campaign Team	Teenage Pregnancy Priority 4	Teenage parents will: Live healthy lifestyles Raise healthy children Protect their children from harm and minimise risk

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
	<p>training / professionals input</p> <p>£85 per visit (based on 120 young parents) + evaluation</p>	<p>input and train peer educators</p> <ul style="list-style-type: none"> ▪ Health issues to be covered: Breastfeeding, healthy eating, child safety, smoking cessation, healthy lifestyles ▪ Referral from Health Visitor to Patches Scheme. ▪ Visit from home safety advisor, home safety check and fitting of home safety equipment 	<p>relationships and health outcomes</p> <ul style="list-style-type: none"> ▪ Young parents receive safety checks & equipment – 120 % ▪ Distribution of referral by agency ▪ Peer Educators staying for future programme ▪ YP who felt it was positive ▪ Referrals accepted ▪ Unit cost per Educator ▪ Rate of attendance ▪ YP say improved relationships & health 					<p>Contribute positively to the community</p> <p><i>National/Local drivers</i></p> <p>Reduction in the under-18 conception rate</p> <p>Reduction of second or subsequent pregnancies</p> <p>Reduction in the prevalence of Chlamydia</p> <p>Reduction of the infant mortality rate</p>
Total	£109.5K							

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
Projects								
EMPLOYMENT AND SKILLS								
Breakthrough	£20k	<p>Work with one school 20 referred pupils from year 10 who have potential but are not achieving.</p> <p>Work that raises aspiration and achievement through innovative targeted work in schools.</p>	<p>Track development throughout the year with regards to attendance, attitude, application and resilience. Holistic approach that would include out of school activities / FLARE programme / residential etc.</p>	Early Intervention Service	June 08	<p>Buy in from the pupils</p> <p>School commitment</p> <p>Capacity of partners</p>	Skills & Qual Ed. Attain. Priority 2	<p>100% young people who finish the programme.</p> <p>Estimated grades and numbers of exams to be taken.</p>
Sustained Positive destinations	£18.5k	<p>Targeted year 11 pupils struggling to get a placement.</p> <p>EET Places secured</p> <p>Positive activities motivation sessions</p> <p>Intense Support package including mentoring in</p>	<p>40 identified and referred</p> <p>40 places secured</p> <p>10 sessions for the year</p> <p>Monthly mentor meetings</p>	Cx / College	June 08	<p>Identifying 40 young people who would most gain from the programme</p> <p>Rejection by young people</p> <p>Flexibility by the college to</p>	Skills and Qual Positive Dest. Priority 4	<p>40 engaged</p> <p>90% weekly attendance</p> <p>90% still on College Course at the end of year 1.</p> <p>Record of Achievement.</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		place	Fortnight tracking			adjust if needed		
Economic Development (Local Employment Partnership)	£40K £20K £60K	Principal Employment Officer to be appointed with project budget (Salary and on costs) Succession strategy in place (WCC and SUD) Relationships with strategic agencies and Local Jobs Team to be developed Links with providers (ESF, JCP, Business Link etc) to be developed/ established Relationships with community groups to be developed/ established Local Employment Partnership to be established	Officer appointed Relationships developed Links developed/ established Relationships developed/ established Local Employment Partnership with more effective co-ordination and delivery in place Autumn 2008 Application submitted	WCC	July 2008 Summer 2008 Summer 2008 Summer 2008 Autumn 2008	Failure to recruit – Low (Interest already exists) Lack of partner engagement – Low (Widespread support in place. Partners already involved in development) Low to Medium (LAA duty. WCC already involved in clarification of some contracts) Low (Key role for local partners such as NBBC, PinCH, BSN, CDA, etc).	IB Claimants JSA Claimants Qualifications (1 – No) Positive destinations Access to services	Increased engagement Additional outcomes (jobs, skills, business start ups) See separate ABG output calculations.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>SUD proposals to be developed and application for funding to be submitted</p> <p>Strategic framework for community based enterprise and employment support to be established</p> <p>First capital investments in community based enterprise and employment support facilities</p>	Strategic framework in place		<p>Autumn 2008</p> <p>March 2009 and ongoing</p> <p>Summer 2009</p>	<p>Initial consultation has already taken place - Low</p> <p>Delays – Low to Medium (Initial AWM support for proposal already in place)</p> <p>Low to Medium</p>		
Total of Projects	£98.5K							
CRIME AND DISORDER								
Targeted environmental actions and resources	£60K	Rapid Response Team - Two operatives and a 3.5T Pick Up Vehicle Their key areas of work will be in the Borough's SOA's responding to 'grime' hot spots and be	To respond to reported case of Environmental Anti-social behaviour e.g. <ul style="list-style-type: none"> Fly tipping (within the capability of the team) within 	NBBC & Environmental Services Director	May/June 08	Negative public perception should service be withdrawn at end of year. Demand outstrips	Perception of Anti-Social Behaviour Community	Reduction in perception of Anti-social behaviour in SOA's Increase in

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>active in installing, restoring, repairing, reporting and preventative measures to help address 'other' anti-social behaviour issues.</p> <p>A Board sign produced – Showing sponsored by Narrowing the Gap and will be used by Response Team when active. (Publicity)</p>	<p>48 working hours</p> <ul style="list-style-type: none"> Discarded hypodermic needles with 24 working hours Fly posting within working 3 days Links made to enforcement practices. To provide 1/4 monitoring data 			resources.	Empowerment	<p>community cohesion in SOA's</p> <p>Reduced fear of crime in SOA's</p>
Anti-social Engagement Officers/ Youth Contact Team workers resources	£26K	Based upon existing proven project delivery, employ 2 Youth Contact Team members to work in the top 10% 6 SOA's in Nuneaton who will provide diversionary work and established links with key agencies.	<p>Respond to actions highlighted by the Community Confidence forum in the 6 SOA's and feedback from residents and Police and ward members in NBBC.</p> <p>Raise profile of the Team Members and the funding agency to reassure residents / local communities and provide links to</p>	NBLT – Kevin Hollis / Stuart Gealy	1 st July 2008 - 30th June 2009	<p>Short term vision, achieve results and funding withdrawn.</p> <p>Non appointment to posts due to short term employment.</p>	<p>Recorded Crime</p> <p>Fear of crime</p> <p>Perception of Anti-social behaviour</p>	<p>Assist in reducing Anti Social Behaviour by 2.5% in the 6 SOA's.</p> <p>Assist in the reduction of the fear of crime by 3.75% in the 6 SOA's.</p> <p>Support with the dealing of local concerns about Crime</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
			PCSO's and Police. Provide monthly report to NBBC and partners on work undertaken					by NBBC and Police in the 6 SOA's. Assist in the reduction of ASB reporting in the 6 SOA's.
Domestic Violence Pilot Project	£20K	An initiative to Identify 20 Household within SOA's with repeat contact from Police due to Domestic Violence. <ul style="list-style-type: none"> • Analysis of incidents • Develop Action Plan • Contact families, discuss actions • Implement interventions to alleviate problems and take actions as appropriate. • Regular visits • Signposts to other agencies 	20 households contacted Early intervention will have an impact on the number of incidents reported. Increase number of cases getting to court. Work with 40 people both Victims and suspects	Police	June 08	Continuity of resources Crime (Violent crime) reporting increases leading to increase in Fear of Crime	Recorded Crime	Significant impact on overall crime. Reduced Domestic Violence in SOA's 20% reduction in the number of domestic violence incidents reported. Reduction in criminal damage reports.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<ul style="list-style-type: none"> Mediation and referrals 						
Targeted engagement on Drugs and Alcohol	£10K	Alcohol awareness campaign directly targeted to under 18 year olds (in particular 11 to 15 years old – as per National alcohol Strategy 2007 – Safe Sensible Social – Home Office) and 18 to 24 year olds in SOA's.	20 Campaigns undertaken within top 30% of SOA's.	WCC – DAT Kit Leck	TBA	TBA	Recorded Crime Fear of crime Perception of Anti-social behaviour	Reducing Anti Social Behaviour in the SOA's. Reduction of the fear of crime by in the SOA's.
Total of Projects	£116K							
COMMUNITY COHESION								
Commission a Social Network to be developed	£40k	<ul style="list-style-type: none"> Develop outline of network with partners. Partnership meeting with Elected Members to agree network 	<ul style="list-style-type: none"> Brief developed June 05 1 partnership meeting July 08 	NBBC Dawn Ford	May 08 January 09	<ul style="list-style-type: none"> Brief not suitable Unable to find a commission 	Fair Tolerant & Cohesive Comms	Establish 4 key community priorities for the LSP to develop further to improve

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
within the top five most deprived SOA's within Nuneaton and Bedworth.		<ul style="list-style-type: none"> details Commission Process Appoint Commissioners Train local residents to help and participate in engagement process (Volunteers) Engage and Consult with a variety of orgs and inds. within the top 5 SOA areas to understand the reason for deprivation. Presentation of draft written report and outline recommendations to LSP. Final Report to LSP 	<ul style="list-style-type: none"> June 08 Late July 08 20 people trained September 08 250 people engaged in consultation - October 08 1 draft report - February 09 March 09 			<ul style="list-style-type: none"> Commission not carried out effectively No volunteers from the community Limited engagement for effective recommendations. Report not effective 	<p>Com Empower Access to services</p> <p>NI 1 NI 4</p>	<p>QOL within SOA's.</p> <p>20 community reps trained</p> <p>1 cohesion strategy developed</p> <p>1% increase in NI 4 for N&B (Stronger block 0.7%)</p> <p>2% increase in NI 1 for N&B (Stronger Block 1.2%)</p>
<p>Secondary Schools Challenge Fund</p> <p><i>Links to Safer Schools Partnership in</i></p>	£9K	<ul style="list-style-type: none"> Work with PCSO in Manor Park Develop Lesson Plan Engage with 3 Schools within the top 5 SOA's Part 1 – to work with Schools Councils to identify key issues that 	<ul style="list-style-type: none"> May/June 08 3 schools to participate June 08 Community Development Officer to work with 	PCSO – within Schools and NBBC Dawn Ford	June 08 Feb 09	<ul style="list-style-type: none"> Schools do not take up offer LSP members not willing to participate Match 	<p>Fair Tolerant & Cohesive Comms</p> <p>Com Empower Access to</p>	<p>3 improvement projects with ownership from students.</p> <p>300 pupils to participate in programme.</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
<i>Crime and Disorder Section</i>		<p>they would like to scrutinise which they feel has a fundamental impact on their locality or age group and call appropriate LSP Members to account and challenge issues.</p> <ul style="list-style-type: none"> Part 2 – to work within the school to identify options for improvement/change and determine priorities through a school based democratic framework. Report to LSP 	<p>schools</p> <p>October/November 08</p> <ul style="list-style-type: none"> November 08 to February 09 March 09 			funding required for projects	<p>services</p> <p>NI 1 NI 4</p>	<p>No. of LSP members called to be accountable</p> <p>1% increase in NI 4 for N&B (Stronger block 0.7%)</p> <p>2% increase in NI 1 for N&B (Stronger Block 1.2%)</p>
Total Projects	£49K							
STRATEGIC PUBLIC RELATIONS								
Baseline research into the	£10k	Appointment of a consultant to undertake some baseline analysis	Appoint consultant Baseline Analysis	Julie Smith Narrowing the	May 08	Unforeseen delays in consultant appt.	Liveability Community	Gain recognition and attract investors.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
demographics of Nuneaton & Bedworth. Development of a PR strategy & Action Plan for N & B	£7k	of Business sector, tourism indicators, employment & training migration patterns. Working in partnership with key stakeholders to develop a long term strategy, and action plan.	completed (Oppportunity to link with Spatial planning strategy). Identify key stakeholders Strategy 'event' Action Plan developed PR Protocol agreed	Gap Delivery Programme	Sept 08 May 08 June 08 Sept 08 July 08	Delay in completion of baseline analysis Elections may affect stakeholder availability / priorities.	cohesion Access to services Community empowerment Positive destinations	Boost perception and aspirations of residents. Create a sense of place and wellbeing Promoting platform for inward investment / business development
Tactical PR / Marketing Campaign promoting N&B (implementing the action plan)	£5k	Local Media coverage, journal articles, television and radio coverage.	Identify key achievements from Community plan Timetable a series of external communication messages (press	Julie Smith	May 08 June 08	Specific detail will depend on the PR strategy, and stakeholder approval.. Limited risk. PR campaigns	Liveability Community cohesion Access to services Community	Gain recognition and attract investors. Boost perception and aspirations of residents.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
PR Co-ordination with N&B Spatial Planning Strategy	£5k	Identifying & communicating the key external messages <ul style="list-style-type: none"> the positive implications of the SPS the negative implications of SPS 	releases etc) Implement PR actions Ensuring that the key outcomes of the SPS are linked into to the overall PR plan for the Borough. (consistent messages, and raising aspirations)		July 08 onwards (post strategy agreement) Nov 08 Nov 08	can be drafted in advance, and approved. Limited risk. External support required. Dependent on the outcome of the SPS, and public perception.	empowerment Positive destinations	Create a sense of place and wellbeing Promoting platform for inward investment / business development.
Total Projects	£27K							
TOTAL COST OF ALL PROJECTS	£400,000							

Narrowing the Gap Spending Plan 2008/09

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
Reducing inequality in personal health.	Reduce Health Inequalities	Community led project in Alcester to improve healthy eating.	ACCESS TO SUSTAINABLE AND AFFORDABLE HEALTHY EATING INCLUDING AN INCREASED CONSUMPTION OF FRUIT AND VEGETABLES AND SUPPORT TO MAINTAIN A HEALTHY WEIGHT.	£10,000	Improvement in results for following national indicators (LAA indicators shown in bold): NI 55 Obesity in primary school age children in Reception. NI 56 Obesity in primary school age children in Year 6. NI 120 All-age all cause mortality rate.
Addressing the NEETs issue in Stratford District	Positive Destinations. Education attainment.	The project aims to re-engage and transform the lives of young people who are not in education, employment or training.	Provide intensive support required by the hardest to help young people. Providing support for young people who have	£48,000 to provide the sustained engagement and incentive elements of the	Our detailed outcomes are to: • Engage 16 young people from across Stratford District between May 2008

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
		<p>This will be achieved through a multi-agency consortia (including the College; Connexions; Mencap & GroundWork) bringing together the successful elements of two previously ESF co-financed projects, notably, On Board (led by Stratford Business Services) and Evolution 2 (led by Connexions). These projects are no longer funded in the Stratford-on-Avon District.</p>	<p>only been NEET for a short period but are at risk of falling into long term inactivity.</p> <p>The project will do this by providing:</p> <p>Outreach</p> <p>Initial assessment and enhanced IAG</p> <p>Barrier Breaking Support</p> <p>Sustained Engagement</p> <p>Incentives</p>	<p>programme.</p> <p>Separate bids have been placed to other sources of funding to provide the support to identify and provide outreach to NEETs. The missing element is the actual training and incentive elements that are not funded by any other agency or Government funding in Stratford District.</p>	<p>and Mar 2009.</p> <ul style="list-style-type: none"> • Contribute to a reduction in NI 117 NEETs in Stratford year on year. • Enable young people to gain confidence, self-esteem, and motivation and improve communication to make their way forward into the workplace. • Increase educational attainment by providing formal and informal learning opportunities that will result in 60% of the engaged young people gaining an accredited /qualification.
<p>Reducing fear of crime through environmental improvement</p>	<p>Liveability. Build Respect.</p>	<p>A Volunteer Gardening Project aimed at vulnerable tenants living in socially rented housing.</p>	<p>To contribute to a safer environment in communities.</p>	<p>£20,000 to fund the balance of the set-up and first year running costs</p>	<p>Up to 40 disadvantaged households living in social housing will</p>

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
<p>within residential areas.</p>	<p>Reassure the public.</p>	<p>The project will use an allotment in Stratford as a base for storage and training.</p> <p>Links will also be made with the Probation Service re Community Payback.</p>	<p>To offer a free basic gardening service to tenants living in socially rented housing who are unable to manage their garden.</p> <p>To provide healthy outdoor volunteering opportunities for local people.</p> <p>To provide a sheltered work experience for a limited number of adult volunteers recovering from mental ill health or with a learning disability.</p> <p>To improve the visual amenity of parts of villages and towns.</p> <p>To transfer useful skills.</p> <p>To create</p>	<p>of the project.</p> <p>Orbit Housing Association has indicated that it will support the project in this first year.</p> <p>For longer term funding, Lloyds TSB Trust has supported our volunteering activities in the past and has indicated a willingness to support projects of this nature in its current programme.</p> <p>We are also exploring other national and local charity sources including Stratford Town Trust.</p>	<p>benefit in the first year. This will generate up to 350 volunteer days, and up to 35 volunteers.</p> <p>Cared for gardens can reduce the opportunities for crime and overcome the appearance of disorder.</p> <p>Volunteers will be undertaking healthy exercise.</p> <p>Volunteers recovering from mental ill health may use the work experience to move to a job.</p> <p>Measurement of outcomes will be evidence-based: quantitative per written records of the number of volunteers and service users; qualitative evidence from beneficiaries, the housing associations,</p>

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
			intergenerational opportunities.		and the volunteers.
Support the implementation of parish plan projects.	Community Empowerment. Liveability	Stratford CVS/VC will provide support, advice and information to parishes across Stratford District to assist in addressing local issues including the implementation of their action plans. Stratford CVS/VC will provide support for implementation and monitoring of action plans, with recruitment and training of volunteers locally being an important part of the project.	<p>The aim of the project is to increase the number of people in Stratford District who feel they can influence decisions affecting their local area through participation in community led plans and the implementation of actions arising from these plans.</p> <p>The project also aims to build capacity within local parishes by sourcing local volunteers and educating them to:</p> <ul style="list-style-type: none"> (a) achieve the stated outcomes of their parish plans; and (b) monitor the effectiveness of the plans with a regular review process. 	£20,000.	<p>Improvement in the results for the following national indicators (LAA indicators shown in bold):</p> <p>NI4 Percentage of people who feel they can influence decisions in their locality.</p> <p>NI6 Participation in regular volunteering.</p>

Report to the Warwickshire Public Service Board

15th May 2008

Report from Safer Communities Block

Recommendation

It is recommended that the PSB:

- (i) Accept the exit strategy produced by the Safer Communities Block and confirm the allocation of £200,000 to the Safer Communities Block, as a contribution towards the funding of agreed 2008/09 interventions.
- (ii) Approve the Safer Communities Block revenue spending plan for 2008/09 detailed in paragraph 3.4 and in Appendix A.

1.0 Introduction

- 1.1 On the 18th March 2008, the County Council made a number of recommendations in relation to the allocation of 2008/09 Area Based Grant.
- 1.2 One of the recommendations related to the allocation of £200,000 to the LAA Safer Communities block in 2008/09. This recommendation was dependant upon the production of a satisfactory exit strategy prior to the funding being released.
- 1.3 The PSB is requested to approve the exit strategy outlined below, in order that the £200,000 contribution can be released.
- 1.4 The PSB is also being requested to approve the Safer Communities Block 2008/09 spending plan in order that the funding allocated to the Safer Communities Block can be released to partners.

2.0 Exit Strategy

- 2.1 On the 18th March 2008, County Council approved the allocation of £2,553,664 to the Safer Communities Block. This allocation comprised of three elements:
 - Safer and Stronger Communities Fund (SSCF) grant of £583,664, equivalent to the indicative element included in the total Area Based Grant allocation.

- Road Safety Grant (RSG) of £1,770,000, again equivalent to the indicative element included in the total Area Based Grant allocation.
- An additional £200,000 to meet commitments and address agreed priorities during 2008/09 and funded from an advance from the LPSA2 reward grant.

It is this latter allocation that is subject to the production of an exit strategy.

- 2.2 Safer Communities Block partners recognise that 2008/09 is a transitional year and that decisions have yet to be made in relation to funding for 2009/10 and beyond. However, the block has concerns that the current short term funding arrangements will impact on the blocks ability to put in place medium term plans to address LAA priorities. The issue of short term funding is also creating difficulties in relation to the recruitment and retention of quality staff.
- 2.3 Therefore, and in light of the need for an exit strategy for an element of the funding, the Safer Communities Block is undertaking a review of all its current spending commitments. Until such time that this review is complete, no spending commitments will be entered into beyond March 2009.

3 Spending Plan

- 3.1 Between September 2007 and February 2008, a series of Safer Communities Block partnership meetings and consultation events took place in order to agree block priorities and resources. The agreed priorities for 2008/09 are:
- To reduce incidents of serious violent crime by 5%
 - To reduce serious acquisitive crime offences by 5%
 - To reduce criminal damage offences by 5%
 - To reduce deliberate small fires (arson) by 26%
 - To reduce incidents of anti-social behaviour by 5%
 - To reduce the number of convictions of 100 identified prolific and persistent offenders by a percentage to be agreed (by May 2008).
 - To increase the number of drug users in effective treatment (using the vital signs definition) by 2%
 - To reduce the number of people killed or seriously injured in road accidents from 397 in 2007/08 to 393 in 2008/09.
- 3.2 Having agreed priorities, a spending plan has also been agreed. This spending plan identifies individual partner allocations and is before the PSB today for approval.
- 3.3 The spending plan is summarised in the Table below and is shown in more detail in appendix A. Once approved, the funding will be released to partners.
- 3.4 The PSB are requested to approve the following allocations:

Table 1: Safer Communities Block 2008/09 Spending Plan	
Partner Funding	Allocation £
County Council	
• Countywide Domestic Abuse services	11,754.96
• Support for the Drug and Alcohol Action Team	123,035.25
• An Alcohol Treatment Requirement Worker and an Alcohol Arrest Referral Worker	70,000.00
• Support for the Road Safety Unit	1,770,000.00
• Safer Communities Block Administrative Support	26,000.00
	2,000,790.21
North Warwickshire CDRP	55,659.81
Nuneaton and Bedworth CDRP	80,010.97
Rugby CDRP	66,096.02
Stratford CDRP	66,096.02
Warwick CDRP	80,010.97
	347,873.79
Warwickshire Police	
• Warwickshire Prolific and Priority Offenders Scheme	90,000.00
• Beating Business Crime Unit	52,000.00
• Two Community Safety Analysts	63,000.00
	205,000.00
Total Funding	2,553,664.00

Block Leader – Andy Parker, Deputy Chief Constable (Warwickshire Police)

Revenue funding totalling £2,553,664 has been allocated to the Safer Communities Block in 2008/09.

The funding will come from three sources:

1	£583,664 from the Warwickshire Safer and Stronger Communities revenue allocation
2	£200,000 from the Warwickshire County Council Virtual Bank as an advance of LPSA2 reward grant
3	£1,770,000 from the Warwickshire Road Safety Grant

The funding proposals are as agreed by the Warwickshire Safer Communities Partnership on the 8th February 2008.

Funding 1: Safer and Stronger Communities Fund	583,664.00
Funding 2: Advance of LPSA2 reward grant	200,000.00
Total	783,664.00

NW	N&B	Rugby	Warwick	Stratford	Total
16%	23%	19%	23%	19%	100%

	Share of Allocation	National Indicator	County £	Police £	Districts £	NW £	N&B £	Rugby £	Warwick £	Stratford £	Total £
Allocation to Agreed Priority Areas											
- Violence - Street	32.8%	15 & 16			257,041.79	41,126.69	59,119.61	48,837.94	59,119.61	48,837.94	257,041.79
- Violence - Domestic Abuse	1.5%		11,754.96								11,754.96
- Anti Social Behaviour	30.0%	21			235,099.20	37,615.87	54,072.82	44,668.85	54,072.82	44,668.85	235,099.20
- Alcohol & Drugs	15.7%	40	123,035.25								123,035.25
- Acquisitive	20.0%	16 & 21			156,732.80	25,077.25	36,048.54	29,779.23	36,048.54	29,779.23	156,732.80
Total Allocation to Priorities	100.0%		134,790.21	0.00	648,873.79	103,819.81	149,240.97	123,286.02	149,240.97	123,286.02	783,664.00
Reallocations to Shared Priorities											
- Prolific and Priority Offenders Scheme		30		90,000.00	-90,000.00	-14,400.00	-20,700.00	-17,100.00	-20,700.00	-17,100.00	0.00
- Business Crime		21		52,000.00	-52,000.00	-8,320.00	-11,960.00	-9,880.00	-11,960.00	-9,880.00	0.00
- Alcohol Treatment Referral		15	70,000.00		-70,000.00	-11,200.00	-16,100.00	-13,300.00	-16,100.00	-13,300.00	0.00
- Community Safety Analysts				63,000.00	-63,000.00	-10,080.00	-14,490.00	-11,970.00	-14,490.00	-11,970.00	0.00
- Block Administrative Support			26,000.00		-26,000.00	-4,160.00	-5,980.00	-4,940.00	-5,980.00	-4,940.00	0.00
Total Reallocations			96,000.00	205,000.00	-301,000.00	-48,160.00	-69,230.00	-57,190.00	-69,230.00	-57,190.00	0.00

Total Allocations			230,790.21	205,000.00	347,873.79	55,659.81	80,010.97	66,096.02	80,010.97	66,096.02	783,664.00
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Road Safety Grant

n/a

47

1,770,000.00

Suggested Criteria for the Disbursement of the 'Narrowing the Gap' Funds

1. Guidance

a) The County Council Resolution

To be attached as an Appendix

b) The Bid

To the PSB (Bid 1 App F to be summarised)

c) Definition of Narrowing the Gap

One of the three over-arching themes of the Warwickshire LAA is to 'Narrow the Gap'. By narrowing the gap, we mean reduce differences across the County in terms of achievement, opportunity and quality of life.

d) Duration of the Action Plan

To 31 3 09 or beyond – choice to rest with the LSP

e) Duration of the Funding

This is one year allocation to be spent in line with the profile in the Action Plan

f) Process and Timescales

Action Plan to be submitted at least two weeks prior to the relevant PSB Meeting

Action Plan to be signed off through a full PSB meeting

h) Payment Arrangements

Via the District / Borough Council concerned

i) Other Funds available in 08-09 / beyond to support the Plan

This is a good opportunity to maximise opportunities through the use of other funding streams

j) Reporting

In line with the existing LAA reporting arrangements for finance and performance – i.e. quarterly against a succinct pro forma

k) Exit Strategy / Managing Succession

2. Structure of the Narrowing the Gap Action Plan

Introduction

This should summarise the work; the partnership that is to deliver it and the contact details of lead officers on each part or phase.

Background and Local Context

This section should answer the following questions:

What is the evidence base i.e. '*How have the gaps been identified?*' [no more than 50 words?]

How will the plan address these gaps; and how will it connect with and utilise existing provision?

How does the plan connect with the local context? E.g. LAA; SCS, CDRP, LSP etc

Option Appraisal

Include here:

A list of the options considered to deal with the gaps identified

Brief cost benefit analysis of each one

Ranking of each showing why the choice was made

Delivery Plan

This is the opportunity to bring the plan alive. This section is the heart of the action plan and should include:

Purpose & Duration What will change in the LSP area as a result of this investment and how will residents notice it.

- **Activity A** detailed description of how the different components will work. It will be helpful to split the plan into phases and timescales here. Include in each phase a list of the risks identified within it, their significance for success or failure and how they are to be managed.
- **Costs** The plan should include the costs of each phase, any contribution from partners mainstream sources [e.g. Area Committee / DC /PCT money as well as contributions in kind and cash from other partners].
- **Exit Strategy/ Managing Succession.** The mainstream funding that partners have committed to deliver a sustainable plan or are likely to commit for the succession plan.
- **Monitoring** How will the LSP record progress towards completion of the plan? The data sets that will be used to measure progress [some of which should be from countywide sources]
- **Programme Management.** This section needs to describe how the programme will be managed to completion. Management should be appropriate for the size of the investment and should identify how it will be 'signed off' at each phase.

3. Deadlines and Reporting

The funding will need to be spent within 12 months of the date the PSB decides to allocate funds to the LSP or for beyond that if required by the Action Plan. This report and updates will be used to make judgements on future allocations should they become available.

Allocation of Area Based Grant 2008/09

Resolved That :

- (i) £13.053 million of Area Based Grant (ABG) is allocated to the named Directorates, for 2008/09, as shown in Table 1 of the report to meet the commitments detailed in Appendix A to the report.
- (ii) £5.686 million of ABG is delegated to the PSB in 2008/09 to allocate to deliver the priorities of the new LAA, subject to the existing commitments of £5.260 million, for 2008/09, being met, as outlined in Appendix B to the report.
- (iii) £0.493 million of ABG is allocated to the named Directorates, for 2008/09, to meet the new mandatory requirements facing the authority as outlined in Paragraph 5.5 of the report.
- (iv) £0.945 million of ABG is allocated, in 2008/09, in accordance with previous decisions as outlined in paragraph 5.6 of the report.
- (v) £1.886 million of ABG is allocated, as a one-year allocation in 2008/09 only, in accordance with Appendix E to the report, subject to demonstrating to the PSB that the spending contributes to Narrowing the Gap.
- (vi) An additional £1 million be allocated, as a one-year allocation in 2008/09 only, for
 - a. £400,000 is allocated to Nuneaton and Bedworth LSP for 2008/09 only in respect of their Narrowing the Gap bid, subject to approval, by the PSB, of a spending plan for this allocation, and
 - b. £100,000 should be allocated to each of North Warwickshire, Rugby, Warwick and Stratford LSPs for 2008/09 only against bid 1 on Appendix F, subject to the resources being used to support the Narrowing the Gap agenda in their communities and on the approval of an action plan approved by the PSB.
 - c. £200,000 to the LAA Safer Communities Themed Block, in 2008/09 only.
- (vii) All the allocations in respect of recommendations (v) and (vi) above are dependent on the production of a satisfactory exit strategy prior to any funding being released.
- (viii) All services funded by the allocations in recommendations (v) and (vi) above will have the opportunity to apply for longer term funding as part of the 2009/10 PSB/County Council budget process. On-going funding will be limited therefore all schemes funded in recommendations (v) and (vi) will not be funded in perpetuity.

- (ix) The £1 million one-off funding supporting recommendation (v) and (vi) above will be taken from the Virtual Bank and repaid by top-slicing the LPSA Reward Grant before its distribution to the PSB for allocation.
- (x) That the Strategic Directors of Environment and Economy and Performance and Development bring a report to a future Cabinet meeting on integrating the work of the Road Safety Partnership with that of the LAA.
- (xi) The 2009/10 budget cycle for the allocation of ABG should be aligned to that of the County Council and key partner agencies.
- (xii) A rigorous joint scrutiny exercise should be carried out in respect of all work funded by ABG in readiness for the 2009/10 budget round in order to more clearly identify the outcomes achieved through the deployment of these resources.

Public Service Board – 15th May 2008

Area Based Grant

Report of the Strategic Director for Children, Young People and Families

Recommendation

The Public Service Board is recommended to agree that the Children, Young People and Families Directorate have demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £1.328 million of funding can now be used in 2008-09.

1 Introduction

- 1.1 In March 2008 Warwickshire County Council approved the allocation of the Area Based Grant. This allocation was based on the principles discussed with the Public Service Board (PSB) at its meeting in November 2007. These principles allowed funding to be allocated to meet the ongoing staffing and contract commitments for partners. The remainder was allocated in line with historic spending, subject to demonstrating to the PSB that the spending will contribute to the narrowing the gap agenda. These allocations apply to 2008-09 only; a process will be developed to allocate the Area Based Grant in future years.
- 1.2 Before grants became part of the Area Based Grant they were specific ring-fenced grants to the Children, Young People and Families (CYP&F) Directorate. This report identifies the historic purpose of these grants and how the planned expenditure will contribute to the narrowing the gap agenda.

2 Children, Young People and Families Directorate Allocations

- 2.1 A significant number of grants which were historically directly allocated to the CYP&F Directorate are now included in the Area Based Grant. These grants contribute over £10million to the Area Based Grant. The table below outlines the total Area Based Grant which has been allocated to the Directorate; the specific grants which made up this allocation; and the funding which is still subject to demonstration of how it will contribute to the narrowing the gap agenda.

Table 1: CYP&F Area Based Grant Allocations

Grant	Total Allocation	Already Allocated for 2008/09	Subject to Demonstration of Narrowing the Gap for 2008/09 (Appendix E)
	£000	£000	£000
Choice Advisors	35	25	10
Extended School Start-Up Costs	1,036	1,036	
Children's Social Care Workforce	119	119	
Schools Improvement Partners	252	252	
Education Health Partnership	105	81	24
Sustainable Travel General Duty	42	42	
Schools Development Grant (split see below)	1,013	748	265
Schools Intervention Grant	163		163
Child and Adolescent Mental Health Services	606	606	
Children's Fund	940	125	815
14-19 Flexible Funding Pot	153	130	23
Teenage Pregnancy	187	159	28
Extended Rights to Free Transport	167	167	
Primary National Strategy Central Coordination	273	273	
Secondary National Strategy Central Coordination	253	253	
Secondary National Strategy Behaviour and Attendance	126	126	
School Travel Advisors	71	71	
Connexions	4,220	4,220	
Positive Activities for Young People	159	159	
Care Matters White Paper	234	234	
Child Death Review Processes	47	47	
TOTALS	10,201	8,873	1,328

- 2.2 The remainder of this report considers the £1.328million which requires demonstration of how spending will meet the narrowing the gap agenda. For each of the areas of planned spending there is a summary of the historic purpose of the grant and how this expenditure will contributed to the narrowing the gap agenda.

3 Meeting the Narrowing the Gap Agenda

Choice Advisors (£10,000)

Purpose

- 3.1 This grant enabled Local Authorities to fulfil their new duty to provide advice and assistance to all parents with children of school age in their area, when they are deciding which schools they want to send their children to (Section 42 of the

Education and Inspections Act 2006). Choice Advice is one way that local authorities offer assistance to more disadvantaged parents at the secondary school transfer stage to ensure the most vulnerable are supported to make informed choices.

Contribution to Narrowing the Gap

- 3.2 This service is aimed at 'narrowing the gap' groups, e.g. young carers, children with disabilities, children from poor socio-economic groups, children not fluent in English or children with a poor record of attendance at school. Before this service was introduced admissions regularly had in excess of 200 parents who did not engage with the transfer process. This number has been reduced to less than 10 for admissions in 2008, with the support of this service. This service supports parental involvement in a pupil's education specifically at the point of transition, but this will also encourage engagement in the future.

Consequences of Disinvestment

- 3.3 If this service was not provided a significant number of parents will not be involved in the transition process and will not be encouraged to actively participate in the education of their child. These are likely to be parents of children who are already less likely to achieve, and consequently this will potentially reinforce the achievement gap for these vulnerable groups of children.

Education Health Partnership (£24,000)

Purpose

- 3.4 This grant was to maintain and develop the local healthy schools programmes to meet the requirements of the National Healthy Schools Programme. The number of schools achieving Healthy Schools status has increased from 0 in April 2006 to 46 in April 2007 and approximately 110 in April 2008. Achieving Healthy Schools status is one of the LPSA 2 stretch targets.

Contribution to Narrowing the Gap

- 3.5 Key requirements for Healthy School status respond directly to the narrowing the gap agenda. For example, schools are required to take account of local data on national priorities, such as teenage pregnancy and drug misuse, when setting their priorities. In effect this means that the school will invite the school nurse to inform the school's strategic approach to health, giving the health community an important opportunity to influence and inform school priorities. The Healthy Schools Team is currently working with the School Health Service and the Public Health Unit to ensure that the potential of this opportunity is fully realised.
- 3.6 The Healthy Schools team also supports schools to identify and achieve the minimum evidence requirements against a variety of other Healthy Schools criteria relating to inequalities. For example, producing and implementing strategies for identifying and supporting vulnerable individuals and groups; this

may include the provision of confidential pastoral support and a reduction in barriers to physical activity.

Consequences of Disinvestment

- 3.7 Without this initiative schools would be less likely to achieve Healthy Schools status, and so children and parents would be less likely to eat and live in a more healthy way. This will potentially increase obesity, resulting in greater health difficulties and the need for high cost interventions. Schools are also less likely to consider other priorities when developing a strategic approach, which could potentially increase the number of teenage pregnancies or the instances of drugs misuse.

Schools Development Grant (£265,000)

Purpose

- 3.8 This grant was created from a number of specific ring-fenced grants. Each individual grant had its own conditions of use, but these were subsequently relaxed to allow more flexibility. Essentially the purpose of the grant was to raise educational standards and improve the attainment of young people. This objective has a significant impact in narrowing the gap, as improving attainment improves the future life chances of young people. This is also a key priority for the Children and Young People's Plan.

Contribution to Narrowing the Gap

- 3.9 This grant has and will be used for a wide variety of schemes, all aimed at improving educational attainment, with a significant focus on special educational needs. The majority of the funding, subject to demonstration of narrowing the gap, is currently used to provide training and development for support staff in schools to ensure they can:
- Contribute to the aim of raising educational standards
 - Uphold school policies
 - Provide support to teachers so they can concentrate on teaching.
- 3.10 This funding will be used to support developments in schools with less than 120 pupils that, because of their size, may not have sufficient curriculum or leadership expertise to provide high quality curriculum developments. This is to ensure that all children have access to a good quality education.
- 3.11 This funding will also provide support to allow teachers to be released to attend sessions designed to ensure continuity and progression in pupils' learning as they transfer between primary and secondary schools.
- 3.12 The remainder of the grant, which has already been approved for 2008-09, is used to support children and young people with special educational needs, again to improve their attainment and future life chances. This includes supporting Area Behaviour Panels to reduce exclusions and to provide better support to pupils who have been excluded for a fixed term; investment in the Enhanced

Consequences of Disinvestment

- 3.13 Disinvestment would limit the training and development available for support staff in schools. This would reduce the impact of these staff in improving the outcomes for and achievement of children and young people. This could also increase the time teachers spend in supporting other staff, rather than working directly with children and young people.
- 3.14 Children in small schools would also be disadvantaged, as there would be no support available to ensure these schools could develop their curriculum.
- 3.15 This funding is used in a targeted way to support children and young people with special educational needs. Disinvestment would result in widening the attainment gap for these vulnerable children and young people, which could potentially limit their future life chances.

School Intervention Grant (£163,000)

Purpose

- 3.16 This grant was provided to enable local authorities to take prompt and decisive action to prevent school failure; to provide support where schools are causing concern; and to secure school improvement where schools are making inadequate progress. The intention of this funding was to allow local authorities to assist stronger schools to support weaker schools in improving their provision. We know that there is a wide variation in school performance even in schools situated quite close to each other. The funding was aimed at spreading good practice by allowing the strengths of the stronger schools to be shared with weaker ones.

Contribution to Narrowing the Gap

- 3.17 A major priority for the local authority and the Children and Young People's Plan (CYPP) is to reduce the number of schools in a category of concern through a rapid improvement of those in such a category and decisive interventions in schools at risk of falling into a category. This grant will be used to help to achieve this objective.
- 3.18 This funding will make a significant contribution to the LAA priority NI 102 narrowing the achievement gap between Key Stage 2 and 4. Many of the schools that will be supported lie in the more deprived areas of the county such as Nuneaton and Bedworth. These schools also contain a high proportion of children in care and so in improving overall provision in these schools we will have an impact on narrowing the achievement gap between children in care and

their peers. The quality of the school has been shown to have an impact on the attainment of pupils, which can then limit the life chances of these young people.

Consequences of Disinvestment

- 3.19 Disinvestment would mean schools may remain in categories of concern for longer; meaning the quality of education would remain at an unacceptable standard for longer periods. This will reduce the attainment of children and young people in these schools. These schools usually have a higher proportion of pupils with who are less likely to achieve, so disinvestment is likely to increase the gap in attainment and reduce the life chances for these children.

Children's Fund (£815,000)

Purpose

- 3.20 This grant was launched in November 2000 as part of the Government's commitment to tackle disadvantage among children and young people. The programme aimed to identify children and young people at risk of social exclusion at an early stage, and to make sure that these young people received help and support to achieve their potential.

Contribution to Narrowing the Gap

- 3.21 One in ten children experience emotional distress and mental health problems, this funding will be used to provide early intervention counselling services in schools. Evidence has shown these services prevent the development of problems and reduce the need for specialist services in the future. There has been significant investment in early years services targeting children 0-5 years and in youth services covering the age range 13-19, so the Children's Fund allocation has been prioritised to meet the needs of children 5-13 years of age. Continued funding for these services will ensure equity of provision across the whole of the children and young people's age range.
- 3.22 The funding will be used to continue to provide support to parents who have been assessed as being the most disadvantaged, who often live in the areas of greatest deprivation. Parents are given support through family support workers, family group conferencing and access to Enhanced Support Services which can deliver early intervention through the Common Assessment Framework.
- 3.23 25% of this funding will be used to continue to support the Youth Offending Service. This funding provides targeted support to prevent children and young people entering the youth justice system at a later date. These are often children and young people displaying anti-social behaviour.

Consequences of Disinvestment

- 3.24 Disinvestment would mean young people's anti-social behaviour is more likely to persist and escalate, leading to more costly future interventions and a negative impact on communities.
- 3.25 5-13 year olds would have less access to early intervention counselling services, which would allow issues to escalate, potentially causing more disruption in schools and reducing the achievement and emotional well-being of the individual child or young person. Again this is more likely to impact on children and young people from relatively disadvantaged backgrounds.
- 3.26 Disinvestment would also reduce the support available for parents from relatively deprived backgrounds, which will impact on the achievement of their children.

14-19 Flexible Funding Pot (£23,000)

Purpose

- 3.27 This grant was to enable the LA to fulfil its strategic lead in implementing the 14-19 reforms and in particular its shared statutory responsibility with the Learning and Skills Council (LSC) to ensure the provision of the full 14-19 curriculum entitlement by 2013. The 14-19 reforms are aimed at ensuring young people: remain in education for longer; have a wider variety of options to encourage greater participation (this will include more vocational based courses); and achieve better outcomes. This programme is likely to benefit those young people who are less likely to achieve under the current educational opportunities.
- 3.28 The grant was also used to support actions within the CYPP which contribute to raising standards 11-19, and in particular the recently agreed LAA target for learners' achievements at level 2 by 19.

Contribution to Narrowing the Gap

- 3.29 The current gap in performance between learners in the north and Nuneaton and Bedworth and the rest of the county indicates the greatest need to review the current curriculum offer in order to secure higher levels of engagement pre 16 and improved progression opportunities post 16. The northern area 14-19 partnership is currently the most advanced in terms of its planning to deliver the new entitlement, including the delivery of diplomas. There are particular pressures on this partnership as the review of post 16 provision proceeds and it will be vital to continue to fund co-ordination to maintain the focus on planning curriculum provision around the needs of the learners to ensure the maximum benefits from this programme are delivered.

Consequences of Disinvestment

- 3.30 Disinvesting in this area would result in increased pressures for 14-19 partnerships in implementing the new diploma programme. This could impact on the quality of the diploma programmes which start in September 2009, and limit joint working between schools. This could potentially discourage pupils who

Teenage Pregnancy (£187,000)

Purpose

- 3.31 The purpose of the grant was to deliver the Teenage Pregnancy Strategy, and to ensure that robust arrangements are in place for the co-ordination and delivery of the agreed local action plan which underpins delivery of the 10 year National Pregnancy Strategy (launched in 1999). This grant also included an allocation to fund teachers on a Continuing Professional Development (CPD) Personal, Social & Health Education (PSHE) certification programme.

Contribution to Narrowing the Gap

- 3.32 This funding will be used to continue to deliver the Teenage Pregnancy Strategy. Teenage Conception has been highlighted as a high local priority for the Local Area Agreement with urgent attention needed in Nuneaton & Bedworth and Warwick District. There is a direct correlation between Teenage Pregnancy and poverty. There are also a number of teenage girls who have low aspirations regarding their educational attainment. This belief that their only choice is to become teenage mothers is part of the poverty trap. Work is also needed with young fathers, especially those who are not accepting their responsibility.

Consequences of Disinvestment

- 3.33 Investment in reducing teenage pregnancies has led to a 12.6% reduction across the County. Disinvestment would certainly mean the target of a 50% reduction by 2010 would not be met and could potentially reverse some of the improvement seen so far. Teenage pregnancies impact both on the parent and child, resulting in two generations of potential disadvantage and poverty.

4 Summary

- 4.1 The commentary above demonstrates that all of this funding will be used to support the narrowing the gap agenda. This report also identifies that number of grants are used to support partnership working, so partners need to be aware that the current allocations have only been approved for 2008-09.
- 4.2 A process for allocating funding in future years will be developed, which will determine how resources are allocated across the LAA. However the PSB need to be aware that disinvestment in these service areas would have a significant impact on children, young people and their families.

5 Recommendation

- 5.1 The Public Service Board is recommended to agree that the Children, Young People and Families Directorate have demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £1.328million of funding can now be used in 2008-09.

Marion Davis
Strategic Director, Children, Young People and Families

Saltisford Office Park
Ansell Way
Warwick

1st May 2008

Public Service Board – 15th May 2008

Area Based Grant

Report of the Strategic Director for Adult Health and Community Services

Recommendation

The Public Service Board is recommended to agree that the Adult, Health and Community Services Directorate have demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £0.558 million of funding can now be used in 2008-09 on the services and activities identified within this report.

1. Introduction

- 1.1 In March 2008 Warwickshire County Council approved the allocation of the Area Based Grant. This allocation was based on the principles discussed with the Public Service Board (PSB) at its meeting in November 2007. These principles allowed funding to be allocated to meet the ongoing staffing and contract commitments for partners. The remainder was allocated in line with historic spending, subject to demonstrating to the PSB that the spending will contribute to the narrowing the gap agenda. These allocations apply to 2008-09 only; a process will be developed to allocate the Area Based Grant in future years.
- 1.2 Before grants became part of the Area Based Grant they were specific ring-fenced grants to the Adult, Health and Community Services (AH&CS) Directorate. This report identifies the historic purpose of these grants, how the planned expenditure will contribute to the narrowing the gap agenda and what would be the implications of funding not continuing.

2. Adult Health and Community Services Directorate Allocations

- 2.1 A number of grants which were historically directly allocated to the AH&CS Directorate are now included in the Area Based Grant. These grants contribute £7.864 million to the Area Based Grant. The table below shows the total Area Based Grant allocated to the Directorate, the specific grants which made up this allocation and the funding which is still subject to demonstration of how it will contribute to the narrowing the gap agenda.

Table 1: AH&CS Area Based Grant Allocations

Grant	Total Allocation £000	Already Allocated for 2008/09 £000	Subject to Demonstration of Narrowing the Gap for 2008/09 £000
Carers	1,968	1,674	294
Adult Workforce	1,222	1,078	144
Mental Capacity Act & IMCA Service	217	141	76
Mental Health	1,189	1,145	44
Preserved Rights	2,572	2,572	
Supporting People Administration	323	323	
Learning Disability Development Fund	373	373	
TOTALS	7,864	7,306	558

2.2 The remainder of this report demonstrates how spending the £558k will meet the narrowing the gap agenda. For each of the areas of planned spending there is a summary of the historic purpose of the grant, how this expenditure will contribute to the narrowing the gap agenda and what would be the implications of funding not continuing.

3. Meeting the Narrowing the Gap Agenda

Carers (£294,000)

Purpose

3.1 This grant has enabled Local Authorities to dedicate resources to supporting carers. Without this funding the County Council would not have made such progress with :

- Funding carer's assessment workers to ensure that carers are offered an assessment in their own right.
- Providing planned breaks for carers who provide "regular and substantial" support to a "relevant" adult who lives at home.
- Ensuring carers have immediate access to alternative support in an emergency or crisis situation.
- Providing planned breaks for parents of disabled children under part 3 of the children Act 1989.
- Providing support such that young carers do not take on an inappropriate level of care.
- Supporting children and young people (under 19) who are carers in having a break from carers.
- Facilitating carers' networks and support groups.

3.2 It is important to recognise that 20% of this funding has traditionally been transferred to the Children, Young People & Families Directorate

Contribution to Narrowing the Gap

- 3.3 This funding has already contributed to starting the process of narrowing the gap & is being deployed in the areas of highest need. For example, between April 2007 & January 2008 Nuneaton & Bedworth had 14.1% of carers receiving support compared to 9.3% in Stratford.
- 3.4 The grant contributes to the availability of good information, participation of carers in consultation activity and access to assessment and services. Carers support services such as Guidepost in the North are required, as part of their remit, to ensure that carers in traditionally “hard to reach” groups can access information, assessment and services.

Implications of Funding not continuing

- 3.5 Reduced funding would both compromise achievement of legislative requirements and may impact upon the Authority’s star rating for adult services.
- 3.6 Any action which places further strain upon carers increases the risk of carer breakdown and increased hospital and care home admissions. There would be a direct impact upon the quality of life enjoyed by both carers and cared for persons.
- 3.7 Further developments in the carer support arrangements will be inhibited and current considerations include :
- support for carers to remain in work through better financial management
 - working with Health to develop annual health checks.
 - reviewing discharge processes to reduce likelihood of re-admission because of carer breakdown

Adult Workforce (£144,000)

Purpose

- 3.8 The adult social care workforce works with the most deprived and disadvantaged members of the community. Staff require continual training & development to ensure that they are able to deliver the highest standards of care and are equipped to cope with the difficult roles they fulfil.
- 3.9 This funding is specifically to deliver the National Training Strategy & support employers in meeting the training and qualification requirements of the CSCI national minimum standards. It is anticipated that 50% of the funding will be used to support the private, voluntary and independent sector.

Contribution to Narrowing the Gap

- 3.10 The aim of this funding is to improve the quality of services, life chances and choices for those who depend on social care support. The intention is to deliver high quality and consistent services across all agencies within the County. A key issue is the provision of easy access to training and development through use of

local training venues and for example an outreach training centre has been established at Nuneaton.

Implications of funding not continuing

- 3.11 During the last 5 years the focus has been to establish foundation and core qualities and skills in social care staff. The first CSCI regulation targets have recently been achieved & were short term objectives.
- 3.12 Significant further investment is required to achieve the medium term aim of delivering a quality and qualified workforce.
- 3.13 The ability and capacity of County Council staff to respond to the evolving transformation agenda will be key to its achievement.

Mental Capacity Act and IMCA Service (£76,000)

Purpose

- 3.14 Mental Capacity Act 2005 provides a framework for acting and making decisions on behalf of people who are 16 years and over and who lack the capacity to make decisions for themselves. It also provides Local Authorities with a statutory responsibility for awareness raising and training staff from all statutory and third sector organisations.
- 3.15 Local Authorities have a statutory responsibility to commission an Independent Mental Capacity Advocacy service (IMCA) for anyone lacking capacity and with no friend or relative to support them.
- 3.16 Mental Health Amendment Act 2007 has extended the statutory right to an IMCA Service to all detained patients and those subject to Supervised Community Treatment Orders or Guardianship. This has resulted in a need to commission additional IMCA capacity.

Contribution to Narrowing the Gap

- 3.17 AH & CS Mental Health funding is currently split 58% to 42% in favour of services in the north of the county and this weighting applies to all grant funded mental health service provision.
- 3.18 Mental Health Act & Mental Capacity Act activity is currently higher in the and consequently requires a greater proportion of AH & CS funding. It is not anticipated that there will be any significant change in the distribution of funding in the foreseeable future.

Implications of Funding not continuing

- 3.19 County Council would fail to meet its statutory obligations & the most vulnerable services users would be deprived of their statutory right to advocacy and support. This would increase the risk of critical external inspection reports.

- 3.20 Given the higher levels of Mental Health Act & Mental Capacity Act activity in North Warwickshire, a cut in service would hit these service users proportionately harder than those in the south of the county.
- 3.21 Reduced Mental Capacity Act awareness and training would have a detrimental impact on outcomes for a particularly vulnerable group. It would leave the local authority vulnerable to legal action if practice failed to take full account of the legislative requirements and would increase the risk of critical external inspection reports.

Mental Health (£44,000)

Purpose

- 3.22 The implementation of the Mental Health (Amendment) Act 2007 started in October 2007 and will be complete in April 2009. It introduces 9 changes:
- Supervised Community Treatment Orders
 - New definition of Mental Disorder
 - New criteria for detention
 - New consent to treatment safeguards for patients receiving electroconvulsive therapy.
 - New health and social care professional roles
 - The right of service users to displace their nearest relative
 - Extended use of the Mental Health Review Tribunal
 - Statutory right to advocacy
 - Introduction of Deprivation of Liberty Safeguards (DOLS)
- 3.23 On 1st April 2009 the County Council will become a 'Supervisory Body' ie. a new statutory role/responsibility to assess any person living in a Warwickshire registered care home, who may lack capacity and who may be being deprived of their liberty. This will require significant additional professional capacity and training, and the commissioning of additional capacity from the IMCA service.

Contribution to Narrowing the Gap

- 3.24 AH & CS Mental Health funding is currently split 58% to 42% in favour of services in the North of the county and this weighting applies to all grant funded mental health service provision. Mental Health Act activity is currently higher in north Warwickshire and consequently requires greater proportion of AHCS funding.
- 3.25 The greater investment made in services in the North of the County is not anticipated to change in the foreseeable future.
- 3.26 County Council has significant statutory responsibilities associated with the approval, monitoring and ongoing training of professionals working with the Mental Health Act legislation. North Warwickshire currently experiences higher Mental Health Act activity and consequently requires greater investment in professional training and capacity building.

Implications of Funding not continuing

- 3.27 The County Council will fail to meet its statutory obligations and the most vulnerable services users would be deprived of their statutory right to timely assessment and support under the Mental Health Act and to appropriate access to advocacy and support. This will leave the local authority vulnerable to legal action if practice fails to take account of new legislative requirements, and increase the risk of critical external inspection reports.
- 3.28 Given the higher levels of Mental Health Act activity in north Warwickshire, a cut in service would hit these service users proportionately harder than those in the south.

4. Summary

- 4.1 The commentary above demonstrates that all of this funding will be used to support the narrowing the gap agenda. Some of the funding is used to support partnership working, so partners need to be aware that the current allocations have only been approved for 2008-09. A process for allocating funding in future years will be developed, which will determine how resources are allocated across the LAA.

5. Recommendation

- 5.1 The Public Service Board is recommended to agree that the Adult Health & Community Services Directorate has demonstrated how the Area Based Grant will be used to contribute to the narrowing the gap agenda, and therefore confirm that the £0.558m of funding can now be used in 2008-09 on the services and activities identified within this report.

Graeme Betts
Strategic Director Adult, Health and Community Services

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Ansell Way
Warwick

**Report to Public Service Board
15th May, 2008– Narrowing the Gap
Nuneaton and Bedworth Local Strategic Partnership**

Recommendations

- That the PSB approve the Nuneaton and Bedworth LSP Spending Plan to work towards 'Narrowing the Gap' agenda across Warwickshire.
- That the PSB note the comments of the covering report.

1 Background

- 1.1. The Public Service Board (PSB) at its meeting on 13th March, 2008 agreed that £400,000 be allocated to the Nuneaton and Bedworth LSP for 2008/09 in respect of the Narrowing the Gap bid, subject to approval, by the PSB, of a spending plan.
- 1.2. The Nuneaton and Bedworth LSP Sub-Group met on 26th March, 2008 to further discuss priorities and to deliberate the process for reducing, in number, the projects.
- 1.3. It was agreed that group members would provide more details of the project proposals and positive reasons for support and these would be reported back to the sub-group. It was also agreed that all projects chosen:
 - Would need to start to make a difference within the first year
 - Should be highly visible and have high impact
 - Dovetail into and align with LAA blocks
 - Would need to include a succession strategy
- 1.4. A Special Nuneaton and Bedworth LSP meeting was held on Friday 2nd May, 2008 to approve the final spending plan and consensus was reached on the projects shown in the Nuneaton and Bedworth LSP Spending Plan attached as **Appendix A**.

2 Performance Management

- 2.1. The Spending Plan will be monitored by the Sustainable Community Plan Advisory Group (Sub-Group) on a quarterly basis and this group will provide up-dates and exception reporting information to the LSP and PSB respectfully.
- 2.2. Service Level Agreements will be drawn up with the relevant agencies delivering the projects and these will be monitored by the Chair of the Sustainable Community Plan Advisory Group and reported on as per 2.1.
- 2.3. Each Project Leader will complete a monitoring form, initially on a monthly basis, to ensure progress is being made.

- 2.4. All projects and performance monitoring information will be entered onto the Nuneaton and Bedworth LSP website pages at regular intervals throughout the year. Website link: <http://www.nuneatonandbedworth.gov.uk/community-living/community-advice/lsp-home-page>

3. Long Term Strategy

- 3.1. The work of the Nuneaton and Bedworth LSP will continue to strive towards improving the Quality of Life for all within the Borough and alongside the delivery of the Spending Plan, the work of the LSP will still remain focused on the long-term objective to understand the nature of the gap and its causes and to work towards a long term strategy of actions that narrow the gap.

4. Risk Management

- 4.1. Looking ahead risks have been recognised and assessed. A risk assessment has been developed for the Narrowing the Gap programme, provided previously to the PSB and these associated risks will be monitored on a quarterly basis also.

5. Conclusion

- 5.1. As reported Nuneaton and Bedworth LSP believe that the programme identified within **Appendix A** will provide the knowledge, skills, and desire to create sustainable communities within the Nuneaton and Bedworth SOA's within the top 10% nationally. Effective implementation of the work programme will help stabilize and move those SOA's out of the top 10% and make them less interdependent on planned interventions.
- 5.2. The sharing of lessons learnt, best practice and information with other SOA's within Warwickshire, will allow Nuneaton and Bedworth LSP to explore the opportunities of SMART working with those organisations and authorities.
- 5.3. The Local Strategic Partnership through the identified work programme will contribute to the following:
- Improving the general health and wellbeing of those vulnerable communities.
 - Ensuring that resources for skills development, capacity building and community empowerment are made available and are in the medium and long term integrated into the core budgets and activities of all major programmes;
 - Raising the knowledge, awareness and understanding of the agenda across all sections of the population, but especially those vulnerable areas which will benefit from training and learning programmes;
 - Ensuring that resources for Crime and Disorder are enhanced and maintained and in the medium to long term integrated into the core budgets and activities of all major programmes;
 - Acting as champions to inspire and motivate others, both individuals and agencies to contribute through the professions and the community;
 - Encouraging collaborative working to ensure shared values and capabilities;
 - Ensuring our SOA's are provided with the dimensions for growth and to ensure that they move from being dependent on interventions and activities of agencies to being interdependent.

Christine Kerr
Chair
Nuneaton and Bedworth Local Strategic Partnership

Nuneaton and Bedworth Local Strategic Partnership
Spending Plan 2008 – 2009
Date: 2nd May, 2008

Appendix A

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
Adult weight management service (Weight Watchers/Weight Busters).	£15.6K	<p>Weight management programmes for adults.</p> <p>Weight Busters – 3 x 48 week programmes including 1 hour physical activity £10,824</p> <p>Medical scales £300 per class = £900</p> <p>Obesity training £3,876 for 12 people</p> <p>Referral into programme through “Wellness Matters” roadshows (please see next project), primary care, cardiac rehabilitation, dietetics.</p> <p>It will be possible to target males through the “Wellness Matters” road shows and place one class in a working men’s club.</p> <p>Choice of programmes to</p>	<p>Long-term aim to encourage healthier lifestyle choices and reduce prevalence of obesity in the local population and cardiovascular risk.</p> <p>Total number of beneficiaries 300</p> <p>140 people achieving 5% weight reduction in overweight/obese population confers health benefit</p>	<p>Warks PCT Dr Gordana Djuric (Consultant in Public Health) Jane Dowsett (Health Development Manager)</p> <p>N&B Healthy Living Network Sonya Johnson (Manager)</p>	May 2008-May 2009	<p>Sustainable sources of funding would be needed for ongoing work.</p> <p>Risk management Weight Busters – Training for volunteers & Children’s Centre staff, providing equipment to ensure sustainability of classes beyond 1st year</p>	<p>Reducing Health Inequalities (priority 1)</p> <p>Linked with Wellness Matters Bid</p>	<p>Reduction in overweight & obesity people</p> <p>Improved general health & emotional wellbeing.</p> <p>Target for all participants to lose 5% of their starting weight.</p> <p>12 Volunteers will be recruited & trained to support the delivery of these programmes.</p> <p>3 sustainable classes</p> <p>Increase in physical activity & people eating 5 a day.</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		suit needs of population in most disadvantaged SOA's.						
Wellness Matters services (Provided by the Healthy Living Network)	£23K	Provision of on-the-street health checks and signposting to a nearby centre to help engage those in the most deprived areas particular targeting venues in Abbey, Bar Pool, Bede, Camphill, Health, Poplar and Wembrook. With health promotion services, specific to the needs of the local population, and with primary care if necessary. Partner services include weight management services, lifestyle consultants, smoking cessation services, sexual health services, Walking for Health schemes, Active recreation & Ageing Well.	Target of 35 road shows a year (to see a minimum of 25 clients per session) to include BP, weight, cholesterol & glucose check + provision of 3 other services of interest to client group in target areas. Engage community with preventative care services, social care services, and other partners and provide services specific to local needs. Referrals to services are made and attendance is supported by the Wellness Matters team.	Warks PCT Dr Gordana Djuric (Consultant in Public Health) N&B Healthy Living Network Sonya Johnson (Manager)	May 2008- May 2009	Securing Health Visitor time for cholesterol and glucose checks. Healthy Living Network proposes to buy in contracted hours of Health Visitor time.	Reducing Health Inequalities (priority 1) Linked with Adult Weight Management, Health trainer and Stop-Smoking Services bids	Improved knowledge of how to live healthy lifestyle and information about personal health status to encourage behaviour change for those most at risk. Increased numbers of people eating 5 a day. Increase numbers of people taking physical activity. Baseline health screening data collected.
Wellness Matters for Men. (Provided by the Healthy Living Network)	£15K	Provide health checks & screening in pubs, clubs, betting shops, bingo halls, car boot sales, football & rugby matches and manual workers work places. Encourage healthy lifestyle changes with respect to	Target of 24 road shows a year (to see a minimum of 25 clients per session) to include BP, weight, cholesterol & glucose check + provision of 3 other services of interest to	Warks PCT Dr Gordana Djuric.(Consultant in Public Health) N&B	May 08 – May 09	Sustainable sources of funding would be needed for ongoing work	Reducing Health Inequalities (priority 1)	Reduce health inequalities by improving life expectancy of men in Nuneaton & Bedworth.

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
	£6K	<p>physical activity, smoking cessation, safe drinking and healthy eating. Target low paid manual workers, refer to services e.g. physical activity consultant, smoking cessation, life style consultant and health trainer service for additional 1 - 1 support.</p> <p>The programme is scale-able, the more funding available the more road-shows could be undertaken.</p> <p>Each road show costs approx, £650</p> <p>Active recreation & walking for health schemes to support the above.</p>	<p>client group in target areas.</p> <p>Engage community with preventative care services, other partners and provide services specific to local needs. Referrals to services are made and the Wellness Matters team supports attendance.</p> <p>Encourage people who take little or no exercise to get active through walks, making use of green spaces. Initiate walks and train volunteers, deliver information physical activity sessions in areas of need to follow on from the road shows in areas on need.</p>	Healthy Living Network Sonya Johnson (Manager)			Health Inequalities Indicator (Priority 1)	<p>Increase levels of physical activity/</p> <p>Reduce stress & improve emotional wellbeing.</p> <p>6 volunteers trained as walk leaders.</p>
Stop-smoking Services	£15K	Provide smoking cessation support targeting routine and manual workers via workplaces, pubs and clubs.	<p>50-75 people setting a quit date</p> <p>25 - 35 people quit at 4</p>	Warks PCT Dr Gordana Djuric (Consultant)	June 2008 – June 2009	Outcomes based on assumption that workplaces sign up to	Reducing Health Inequalities (priority 1)	Reduce smoking rates in routine and manual workers

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>Identify workplaces with high levels of R&M workers (obtain data from Warks. Observatory) Where appropriate train community workers to provide smoking cessation support to workplaces.</p> <p>Explore linking with Weight Busters to support people stopping smoking from gaining extra weight.</p> <p>4 hours per week delivery time, plus 2 hour support time.</p> <p>£3,000 worker time £2,000 advertising up to £10,000 NRT</p>	<p>weeks</p> <p>(Warwickshire quit rates close to national average)</p>	<p>in Public Health) Jane Wright (Smoking Cessation Manager)</p>		scheme.		
<p>Supporting teenage parents to achieve better outcomes for themselves and their children Total of 115 young mothers in Nuneaton - 49 NEET & 30 situation unknown (Cxs March 08)</p> <p>Tackling Teenage conception, relationships education and sexual health services 04-06 aggregated data shows 388 under-18 conceptions with a rate of 52 per 1000 females aged 15-17 highlighting a 1% increase compared with other districts that are reducing rates by 20% ></p>								
NEETs Peer Mentoring Project	£12.5k	<ul style="list-style-type: none"> ▪ Mapping complete: location of young parents, current situations, Children's Centres, 	<p>Outputs:</p> <ul style="list-style-type: none"> ▪ No. attended – min 20 ▪ No of mentors 	Respect Yourself Team	Prog 1 June – Aug Prog 2	Outcomes based on engagement with young parents – WAYC,	Health Inequalities Priority 1 Teenage	Teenage parents will: Live healthy

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>Nurseries and Learning Providers.</p> <ul style="list-style-type: none"> ▪ 1 project already completed in Leamington and proved successful ▪ WAYC will run 2 NEET projects in partnership with ECOS and Connexions ▪ Young parents will receive training and support to raise their aspirations, live healthy lifestyles and offer peer support to other young parents. ▪ Young parents will become members of the Young Parents Forum to inform and shape future strategic and operational decisions. 	<p>recruited</p> <ul style="list-style-type: none"> ▪ Training for mentoring ▪ Referrals to other agencies ▪ 1:1 ▪ Decrease the number of young mothers with a situation of unknown ▪ Engagement of young parents in the Forum ▪ YP reporting programme has helped improve relationships and health outcomes ▪ Engaged in EET % ▪ Distribution of referral by agency ▪ Mentors staying for future programme ▪ Mentors who felt it was positive ▪ Applications for C2L ▪ Referrals accepted ▪ Unit cost per mentor ▪ Rate of attendance ▪ YP say improved relationships & health ▪ YP that have engaged 	Jenny Whateley	Sept - Nov	<p>Connexions and ECOS will do extensive pre-project work with various incentives to engage with young parents</p> <p>Temporary childcare issues – engagement with Children’s Centres to provide crèche facilities via use of C2L funding</p>	Pregnancy Priority 4	<p>lifestyles</p> <p>Raise healthy children</p> <p>Contribute positively to the community</p> <p>Enjoy and achieve</p> <p><i>National/Local drivers</i></p> <p>Reduction in the under-18 conception rate</p> <p>Reduction of second or subsequent pregnancies</p> <p>Reduction in the prevalence of Chlamydia</p> <p>Reduction of the infant mortality rate</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
			in NEET					
Respect Yourself Campaign Work in FE Colleges with high risk groups of young people	<p>£6k</p> <p>80 screenings based on £3.43 per kit (£274)</p> <p>£10 per treatment based on 11-12% positive rate (£100)</p> <p>Resources £500</p> <p>Condom provision £200</p>	<ul style="list-style-type: none"> ▪ Previous research has identified a high drop out rate amongst young women on traditional courses such as childcare and hairdressing – 50% drop out due to pregnancy on hair and beauty 2007 ▪ 80% of the under-18 conception rate is amongst 16-17 year olds. ▪ Pilot work with these courses run by Public Health has been received well by staff and young people. ▪ Workshops to be offered to specific courses ▪ Intense publicity campaign to be offered to all students including condom distribution and Chlamydia screening focusing on education and empowering young people. 	<p>Outputs:</p> <ul style="list-style-type: none"> ▪ No of sessions ▪ No young people benefiting from workshops ▪ No of young people that attend the health campaigns ▪ No of condoms distributed ▪ No of Chlamydia Screenings ▪ Referrals to other agencies ▪ Partners contributing ▪ YP reporting programme has helped improve relationships and health outcomes % ▪ YP who felt workshops were positive ▪ YP who felt campaign was beneficial ▪ Referrals accepted ▪ Positive and Negative Chlamydia breakdown 	Public Health Jackie Rees	June – March 08	Outcomes based on engagement with young people and FE – multi-agency approach by Public Health, Warwickshire College, Connexions & Respect Yourself Campaign Team	Teenage Pregnancy Priority 2	<p>Young people will:</p> <p>Be Healthy: Enjoy good physical and mental health</p> <p>Stay Safe: Understand risk management regarding health outcomes</p> <p>Enjoy and Achieve: Develop skills of negotiation</p> <p><i>National/Local drivers</i></p> <p>Reduction in the drop out rate due to pregnancy</p> <p>Reduction in the under-18 conception rate</p> <p>Reduction in the prevalence of Chlamydia</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
'Let's leave it 'til later' Delay training for professionals in Nuneaton	£4K	<ul style="list-style-type: none"> ▪ 3 programmes to be run for Voluntary Sector Youth Workers and other professionals identified working with young people aged 8-12 (total 30 practitioners) ▪ Professionals will then be trained to deliver this self-esteem package to young people. ▪ All professionals must deliver 1 programme within the year to a group of vulnerable young people (30 professionals x 12 pupils per session = 360 young people) 	<p>Outputs:</p> <ul style="list-style-type: none"> ▪ No professionals attended ▪ No young people benefiting from workshops ▪ Referrals to other agencies ▪ Partners contributing ▪ YP reporting programme has helped improve relationships and health outcomes % ▪ YP who felt it was positive ▪ Referrals accepted 	<p>Respect Yourself Campaign</p> <p>Jenny Whateley</p>	June – March 08	Ensuring that all professionals trained deliver at least 1 programme – contracts will be signed prior to participants joining by line managers and attendees	<p>Teenage Pregnancy Priority 3</p>	<p>Young people will:</p> <p>Be Healthy: Enjoy good physical and mental health</p> <p>Stay Safe: Understand risk management regarding health outcomes</p> <p>Enjoy and Achieve: Develop skills of negotiation</p> <p><i>National/Local drivers</i></p> <p>Reduction in the under-18 conception rate</p> <p>Reduction in the prevalence of Chlamydia</p>
Young Parent's Parenting Programme	£12.4K Based on 12 x £10 per hour plus travel,	<ul style="list-style-type: none"> ▪ Close links with Health Visitors, Connexions and Children's Centres to identify new young parents. ▪ 12 programmes to be offered in locations 	<p>Outputs:</p> <ul style="list-style-type: none"> ▪ No. attended ▪ No of mentors recruited ▪ Training for mentoring ▪ Referrals to other 	<p>Healthy Living Network</p> <p>Sonya Johnson</p>	June – March 08	Outcomes based on engagement with young parents – multi-agency approach by HLN, Connexions,	<p>Teenage Pregnancy Priority 4</p>	<p>Teenage parents will:</p> <p>Live healthy lifestyles</p> <p>Raise healthy</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
	admin, management and evaluation £800 for external training / professionals input £85 per visit (based on 120 young parents) + evaluation	identified by young parents <ul style="list-style-type: none"> ▪ Identify needs of group and tailor package of support around healthy lifestyles to include education and practical input and train peer educators ▪ Health issues to be covered: Breastfeeding, healthy eating, child safety, smoking cessation, healthy lifestyles ▪ Referral from Health Visitor to Patches Scheme. ▪ Visit from home safety advisor, home safety check and fitting of home safety equipment 	agencies <ul style="list-style-type: none"> ▪ Partners contributing ▪ 1:1 ▪ YP reporting programme has helped improve relationships and health outcomes ▪ Young parents receive safety checks & equipment – 120 % ▪ Distribution of referral by agency ▪ Peer Educators staying for future programme ▪ YP who felt it was positive ▪ Referrals accepted ▪ Unit cost per Educator ▪ Rate of attendance ▪ YP say improved relationships & health 			Health, ECOS & Respect Yourself Campaign Team		children Protect their children from harm and minimise risk Contribute positively to the community <i>National/Local drivers</i> Reduction in the under-18 conception rate Reduction of second or subsequent pregnancies Reduction in the prevalence of Chlamydia Reduction of the infant mortality rate
Total Projects	£109.5K							

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
EMPLOYMENT AND SKILLS								
Breakthrough	£20k	Work with one school 20 referred pupils from year 10 who have potential but are not achieving. Work that raises aspiration and achievement through innovative targeted work in schools.	Track development throughout the year with regards to attendance, attitude, application and resilience. Holistic approach that would include out of school activities / FLARE programme / residential etc.	Early Intervention Service	June 08	Buy in from the pupils School commitment Capacity of partners	Skills & Qual Ed. Attain. Priority 2	100% young people who finish the programme. Estimated grades and numbers of exams to be taken.
Sustained Positive destinations	£18.5k	Targeted year 11 pupils struggling to get a placement. EET Places secured Positive activities motivation sessions Intense Support package including mentoring in place	40 identified and referred 40 places secured 10 sessions for the year Monthly mentor meetings Fortnight tracking	Cx / College	June 08	Identifying 40 young people who would most gain from the programme Rejection by young people Flexibility by the college to adjust if needed	Skills and Qual Positive Dest. Priority 4	40 engaged 90% weekly attendance 90% still on College Course at the end of year 1. Record of Achievement.
Economic Development (Local Employment Partnership)	£40K £20K £60K	Principal Employment Officer to be appointed with project budget (Salary and on costs) Succession strategy in place (WCC and SUD)	Officer appointed	WCC	July 2008	Failure to recruit – Low (Interest already exists) Lack of partner engagement –	IB Claimants JSA Claimants	Increased engagement Additional outcomes (jobs, skills, business start

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>Relationships with strategic agencies and Local Jobs Team to be developed</p> <p>Links with providers (ESF, JCP, Business Link etc) to be developed/ established</p> <p>Relationships with community groups to be developed/ established</p> <p>Local Employment Partnership to be established</p> <p>SUD proposals to be developed and application for funding to be submitted</p> <p>Strategic framework for community based enterprise and employment support to be established</p> <p>First capital investments in community based enterprise and employment support facilities</p>	<p>Relationships developed</p> <p>Links developed/ established</p> <p>Relationships developed/ established</p> <p>Local Employment Partnership with more effective co-ordination and delivery in place Autumn 2008</p> <p>Application submitted</p> <p>Strategic framework in place</p>		<p>Summer 2008</p> <p>Summer 2008</p> <p>Summer 2008</p> <p>Autumn 2008</p> <p>Autumn 2008</p> <p>March 2009 and ongoing</p> <p>Summer 2009</p>	<p>Low (Widespread support in place. Partners already involved in development)</p> <p>Low to Medium (LAA duty. WCC already involved in clarification of some contracts)</p> <p>Low (Key role for local partners such as NBBC, PinCH, BSN, CDA, etc). Initial consultation has already taken place - Low</p> <p>Delays – Low to Medium (Initial AWM support for proposal already in place)</p> <p>Low to Medium</p>	<p>Qualifications (1 – No)</p> <p>Positive destinations</p> <p>Access to services</p>	<p>ups)</p> <p>See separate ABG output calculations.</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
Total of Projects	£98.5K							
CRIME AND DISORDER								
Targeted environmental actions and resources	£60K	Rapid Response Team - Two operatives and a 3.5T Pick Up Vehicle Their key areas of work will be in the Borough's SOA's responding to 'grime' hot spots and be active in installing, restoring, repairing, reporting and preventative measures to help address 'other' anti-social behaviour issues. A Board sign produced – Showing sponsored by Narrowing the Gap and will be used by Response Team when active. (Publicity)	To respond to reported case of Environmental Anti-social behaviour e.g. <ul style="list-style-type: none"> • Fly tipping (within the capability of the team) within 48 working hours • Discarded hypodermic needles with 24 working hours • Fly posting within working 3 days • Links made to enforcement practices. • To provide 1/4 monitoring data 	NBBC & Environmental Services Director	May/ June 08	Negative public perception should service be withdrawn at end of year. Demand outstrips resources.	Perception of Anti-Social Behaviour Community Empowerment	Reduction in perception of Anti-social behaviour in SOA's Increase in community cohesion in SOA's Reduced fear of crime in SOA's
Anti-social Engagement Officers/ Youth Contact Team workers resources	£26K	Based upon existing proven project delivery, employ 2 Youth Contact Team members to work in the top 10% 6 SOA's in Nuneaton who will provide diversionary work and established links with key	Respond to actions highlighted by the Community Confidence forum in the 6 SOA's and feedback from residents and Police and ward members in NBBC.	NBLT – Kevin Hollis / Stuart Gealy	1 st July 2008 - 30th June 2009	Short term vision, achieve results and funding withdrawn. Non appointment to posts due to short term	Recorded Crime Fear of crime Perception of Anti-	Assist in reducing Anti Social Behaviour by 2.5% in the 6 SOA's. Assist in the reduction of the fear of crime by

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		agencies.	<p>Raise profile of the Team Members and the funding agency to reassure residents / local communities and provide links to PCSO's and Police.</p> <p>Provide monthly report to NBBC and partners on work undertaken</p>			employment.	social behaviour	<p>3.75% in the 6 SOA's.</p> <p>Support with the dealing of local concerns about Crime by NBBC and Police in the 6 SOA's.</p> <p>Assist in the reduction of ASB reporting in the 6 SOA's.</p>
Domestic Violence Pilot Project	£20K	<p>An initiative to Identify 20 Household within SOA's with repeat contact from Police due to Domestic Violence.</p> <ul style="list-style-type: none"> • Analysis of incidents • Develop Action Plan • Contact families, discuss actions • Implement interventions to alleviate problems and take actions as appropriate. • Regular visits 	<p>20 households contacted</p> <p>Early intervention will have an impact on the number of incidents reported.</p> <p>Increase number of cases getting to court.</p> <p>Work with 40 people both Victims and suspects</p>	Police	June 08	<p>Continuity of resources</p> <p>Crime (Violent crime) reporting increases leading to increase in Fear of Crime</p>	Recorded Crime	<p>Significant impact on overall crime.</p> <p>Reduced Domestic Violence in SOA's</p> <p>20% reduction in the number of domestic violence incidents reported.</p> <p>Reduction in criminal damage</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<ul style="list-style-type: none"> • Signposts to other agencies • Mediation and referrals 						reports.
Targeted engagement on Drugs and Alcohol	£10K	Alcohol awareness campaign directly targeted to under 18 year olds (in particular 11 to 15 years old – as per National alcohol Strategy 2007 – Safe Sensible Social – Home Office) and 18 to 24 year olds in SOA's.	20 Campaigns undertaken within top 30% of SOA's.	WCC – DAT Kit Leck	TBA	TBA	Recorded Crime Fear of crime Perception of Anti-social behaviour	Reducing Anti Social Behaviour in the SOA's. Reduction of the fear of crime by n the SOA's.
Total of Projects	£116K							
COMMUNITY COHESION								
Commission a Social Network to be developed within the top five most deprived SOA's within Nuneaton and Bedworth.	£40k	<ul style="list-style-type: none"> • Develop outline of network with partners. • Partnership meeting with Elected Members to agree network details • Commission Process • Appoint Commissioners • Train local residents to help and participate in engagement process (Volunteers) • Engage and Consult with 	<ul style="list-style-type: none"> • Brief developed June 05 • 1 partnership meeting July 08 • June 08 • Late July 08 • 20 people trained September 08 • 250 people engaged 	NBBC Dawn Ford	May 08 January 09	<ul style="list-style-type: none"> • Brief not suitable • Unable to find a commission • Commission not carried out effectively • No volunteers from the community • Limited engagement 	Fair Tolerant & Cohesive Comms Com Empower Access to services NI 1 NI 4	Establish 4 key community priorities for the LSP to develop further to improve QOL within SOA's. 20 community reps trained 1 cohesion strategy developed

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		<p>a variety of orgs and inds. within the to 5 SOA areas to understand the reason for deprivation.</p> <ul style="list-style-type: none"> • Presentation of draft written report and outline recommendations to LSP. • Final Report to LSP 	<p>in consultation - October 08</p> <ul style="list-style-type: none"> • 1 draft report - February 09 • March 09 			<p>for effective recommendations.</p> <ul style="list-style-type: none"> • Report not effective 		<p>1% increase in NI 4 for N&B (Stronger block 0.7%)</p> <p>2% increase in NI 1 for N&B (Stronger Block 1.2%)</p>
<p>Secondary Schools Challenge Fund</p> <p><i>Links to Safer Schools Partnership in Crime and Disorder Section</i></p>	£9K	<ul style="list-style-type: none"> • Work with PCSO in Manor Park • Develop Lesson Plan • Engage with 3 Schools within the top 5 SOA's • Part 1 – to work with Schools Councils to identify key issues that they would like to scrutinise which they feel has a fundamental impact on their locality or age group and call appropriate LSP Members to account and challenge issues. • Part 2 – to work within the school to identify options for improvement/change and determine priorities through a school based democratic framework. 	<ul style="list-style-type: none"> • May/June 08 • 3 schools to participate June 08 • Community Development Officer to work with schools <p>October/November 08</p> <ul style="list-style-type: none"> • November 08 to February 09 • March 09 	PCSO – within Schools and NBBC Dawn Ford	June 08 Feb 09	<ul style="list-style-type: none"> • Schools do not take up offer • LSP members not willing to participate • Match funding required for projects 	<p>Fair Tolerant & Cohesive Comms</p> <p>Com Empower Access to services</p> <p>NI 1 NI 4</p>	<p>3 improvement projects with ownership from students.</p> <p>300 pupils to participate in programme.</p> <p>No. of LSP members called to be accountable</p> <p>1% increase in NI 4 for N&B (Stronger block 0.7%)</p> <p>2% increase in NI 1 for N&B (Stronger Block 1.2%)</p>

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
		• Report to LSP						
Total Projects	£49K							
STRATEGIC PUBLIC RELATIONS								
Baseline research into the demographics of Nuneaton & Bedworth.	£10k	Appointment of a consultant to undertake some baseline analysis of Business sector, tourism indicators, employment & training migration patterns.	Appoint consultant Baseline Analysis completed (Opportunity to link with Spatial planning strategy).	Julie Smith Narrowing the Gap Delivery Programme	May 08 Sept 08	Unforeseen delays in consultant appt. Delay in completion of baseline analysis	Liveability Community cohesion Access to services Community empowerment	Gain recognition and attract investors. Boost perception and aspirations of residents.
Development of a PR strategy & Action Plan for N & B	£7k	Working in partnership with key stakeholders to develop a long term strategy, and action plan.	Identify key stakeholders Strategy 'event' Action Plan developed PR Protocol agreed		May 08 June 08 Sept 08 July 08	Elections may affect stakeholder availability / priorities.	Positive destinations	Create a sense of place and wellbeing Promoting platform for inward investment / business development
Tactical PR / Marketing Campaign promoting N&B (implementing the action plan)	£5k	Local Media coverage, journal articles, television and radio coverage.	Identify key achievements from Community plan Timetable a series of external communication messages (press releases etc)	Julie Smith	May 08 June 08	Specific detail will depend on the PR strategy, and stakeholder approval.. Limited risk. PR campaigns can be drafted in	Liveability Community cohesion Access to services Community empowerment	Gain recognition and attract investors. Boost perception and aspirations of residents. Create a sense of

Project Priority Order	£	Process	Targets Set	Lead Org. & Person	Est. Start and finish	Associated Risks	Links to PSB 16 indicators and other key areas	Outcomes
PR Co-ordination with N&B Spatial Planning Strategy	£5k	Identifying & communicating the key external messages <ul style="list-style-type: none"> the positive implications of the SPS the negative implications of SPS 	Implement PR actions Ensuring that the key outcomes of the SPS are linked into to the overall PR plan for the Borough. (consistent messages, and raising aspirations)		July 08 onwards (post strategy agreement) Nov 08 Nov 08	advance, and approved. Limited risk. External support required. Dependent on the outcome of the SPS, and public perception.	Positive destinations	place and wellbeing Promoting platform for inward investment / business development.
Total Projects	£27K							
TOTAL COST OF ALL PROJECTS	£400,000							

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Narrowing the Gap Spending Plan 2008/09

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
Reducing inequality in personal health.	Reduce Health Inequalities	Community led project in Alcester to improve healthy eating.	Access to sustainable and affordable healthy eating including an increased consumption of fruit and vegetables and support to maintain a healthy weight.	£10,000	Improvement in results for following national indicators (LAA indicators shown in bold): NI 55 Obesity in primary school age children in Reception. NI 56 Obesity in primary school age children in Year 6. NI 120 All-age all cause mortality rate.
Addressing the NEETs issue in Stratford District	Positive Destinations. Education attainment.	The project aims to re-engage and transform the lives of young people who are not in education, employment or training.	Provide intensive support required by the hardest to help young people. Providing support for young people who have	£48,000 to provide the sustained engagement and incentive elements of the programme.	Our detailed outcomes are to: • Engage 16 young people from across Stratford District between May 2008

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
		<p>This will be achieved through a multi-agency consortia (including the College; Connexions; Mencap & GroundWork) bringing together the successful elements of two previously ESF co-financed projects, notably, On Board (led by Stratford Business Services) and Evolution 2 (led by Connexions). These projects are no longer funded in the Stratford-on-Avon District.</p>	<p>only been NEET for a short period but are at risk of falling into long term inactivity.</p> <p>The project will do this by providing:</p> <p>Outreach</p> <p>Initial assessment and enhanced IAG</p> <p>Barrier Breaking Support</p> <p>Sustained Engagement</p> <p>Incentives</p>	<p>Separate bids have been placed to other sources of funding to provide the support to identify and provide outreach to NEETs.</p> <p>The missing element is the actual training and incentive elements that are not funded by any other agency or Government funding in Stratford District.</p>	<p>and Mar 2009.</p> <ul style="list-style-type: none"> • Contribute to a reduction in NI 117 NEETs in Stratford year on year. • Enable young people to gain confidence, self-esteem, and motivation and improve communication to make their way forward into the workplace. • Increase educational attainment by providing formal and informal learning opportunities that will result in 60% of the engaged young people gaining an accredited /qualification.
<p>Reducing fear of crime through environmental improvement within residential areas.</p>	<p>Liveability.</p> <p>Build Respect.</p> <p>Reassure the</p>	<p>A Volunteer Gardening Project aimed at vulnerable tenants living in socially rented housing.</p> <p>The project will use an</p>	<p>To contribute to a safer environment in communities.</p> <p>To offer a free basic gardening service to</p>	<p>£20,000 to fund the balance of the set-up and first year running costs of the project.</p>	<p>Up to 40 disadvantaged households living in social housing will benefit in the first year. This will</p>

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
	public.	<p>allotment in Stratford as a base for storage and training.</p> <p>Links will also be made with the Probation Service re Community Payback.</p>	<p>tenants living in socially rented housing who are unable to manage their garden.</p> <p>To provide healthy outdoor volunteering opportunities for local people.</p> <p>To provide a sheltered work experience for a limited number of adult volunteers recovering from mental ill health or with a learning disability.</p> <p>To improve the visual amenity of parts of villages and towns.</p> <p>To transfer useful skills.</p> <p>To create intergenerational opportunities.</p>	<p>Orbit Housing Association has indicated that it will support the project in this first year.</p> <p>For longer term funding, Lloyds TSB Trust has supported our volunteering activities in the past and has indicated a willingness to support projects of this nature in its current programme.</p> <p>We are also exploring other national and local charity sources including Stratford Town Trust.</p>	<p>generate up to 350 volunteer days, and up to 35 volunteers.</p> <p>Cared for gardens can reduce the opportunities for crime and overcome the appearance of disorder.</p> <p>Volunteers will be undertaking healthy exercise.</p> <p>Volunteers recovering from mental ill health may use the work experience to move to a job.</p> <p>Measurement of outcomes will be evidence-based: quantitative per written records of the number of volunteers and service users; qualitative evidence from beneficiaries, the housing associations, and the volunteers.</p>

Project	Narrowing the Gap Outcome Indicator	Project Description & Area to be delivered	Aims	Funding	Outcomes
Support the implementation of parish plan projects.	Community Empowerment. Liveability	Stratford CVS/VC will provide support, advice and information to parishes across Stratford District to assist in addressing local issues including the implementation of their action plans. Stratford CVS/VC will provide support for implementation and monitoring of action plans, with recruitment and training of volunteers locally being an important part of the project.	The aim of the project is to increase the number of people in Stratford District who feel they can influence decisions affecting their local area through participation in community led plans and the implementation of actions arising from these plans. The project also aims to build capacity within local parishes by sourcing local volunteers and educating them to: (a) achieve the stated outcomes of their parish plans; and (b) monitor the effectiveness of the plans with a regular review process.	£20,000.	Improvement in the results for the following national indicators (LAA indicators shown in bold): NI4 Percentage of people who feel they can influence decisions in their locality. NI6 Participation in regular volunteering.

Report to the Warwickshire Public Service Board

15th May 2008

Report of the County Partnerships Manager

Recommendations:

It is recommended that the Board:

1. Approves the proposals and timescales set out in paragraph 2 of this report for joint scrutiny of the use of Area Based Grant 2008/9
2. Approves the approach to Narrowing the Gap set out in paragraph 3 of this report
3. Agrees to retain the current membership of the Public Service Board
4. Requires the convening of the Public Service Board Advisory Forum as soon as possible and by the end of July 2008 at the latest and thereafter at least twice each year
5. Notes the importance of the developing multi agency approach to Locality Working including the opportunity for better links with local communities that these offer for both the PSB and the District LSPs
6. Requests the production of an end of year report for the first LAA by the end of June 2008
7. Requests the production of a draft communications strategy for consideration by the Board at its next meeting
8. Agrees the approach set out in paragraph 6 of the report to enhancing the strategic role of the Board
9. Make such comments as it thinks fit on the selection of key strategic partnership issues set out in paragraph 6 of the report and agrees to establish a suitable timetable for the consideration of these matters
10. Agrees to the establishment of and adherence to a clear calendar of future meetings linked to performance management, resources management and partnership governance arrangements
11. Requests officers from partner organisations to develop options for the joint scrutiny of the Board's activities and the activities of the district LSPs

12. Agrees that the existing partnership governance arrangements should be retained subject to further consideration being given by the Board to reviewing the same in 2009.
13. Requires the LAA Block Leaders to prepare and produce Delivery Plans for approval by the county wide theme groups and subsequent endorsement by the Board no later than September 2008.

1 Introduction & Context

1.1 This report aims to update members of the Board on a number of issues and raises a variety of matters for discussion at the meeting including:

- Taking forward the County Council's resolution (xii) of 18th March 2008 in respect of the 'rigorous joint scrutiny exercise' for all work funded by Area Based Grant (ABG) in readiness for the 2009/10 budget round – Paragraph 2
- The approach to be taken to Narrowing the Gap – Paragraph 3
- Some matters that have arisen over the past few months concerning the membership and working links of the Board (including with the District LSPs and Locality Working) – Paragraph 4
- Communications Issues – Paragraph 5
- Future Meetings, developing the strategic role of the Board and taking forward a Sustainable Community Strategy for Warwickshire – Paragraph 6
- Issues relating to Governance and the development of joint scrutiny generally – Paragraph 7

1.2 In preparation for the production of this report, I have spent time with most of the senior officers from partner organisations that support Board members and I am grateful to them for the very helpful discussions which have taken place – all of which have helped me to shape this report.

2. Rigorous Joint Scrutiny Exercise of ABG in readiness for the 2009/10 budget round

Having given this matter some considerable thought, it is suggested to the Board that:

a) The exercise is undertaken by a small group made up elected members/ those in governance positions who carry out a scrutiny role and are from organisations which are members of the Board. The group could be made up of:

- 2 representatives nominated by the County Council
- 2 representatives nominated by the District: Borough Councils
- 2 representatives from organisations which are members of the Board but from non local authority organisations (e.g. Police Authority, LSC, CWIC, WALC or the Primary Care Trust)

b) The group is supported by an officer group which should include nominees from the County Council's Strategic Directors for Resources and Performance & Development (to reflect the Council's status as accountable body for the LAA/ ABG and to bring in skills and experience relating to finance, scrutiny and performance managements) plus up to two nominees from partner organisations that are members of the Board.

c) The group should be established rapidly and complete its tasks by the end of September 2008.

d) The exercise gives those in receipt of ABG in 2008/9 the opportunity (LAA Theme / by Theme) to:

- Make clear the purposes of the former funding stream
- Describe the citizen outcomes achieved through the current use of resources
- Describe the contribution of the work funded to ABG to the new LAA and other local priorities including Narrowing the Gap(s)
- Outline the consequences to the LAA and other priorities of partial or complete disinvestment from the services currently funded

e) The group should consider the availability of resources other than ABG to support / enhance the work (including resources from partners outside the CC)

f) The group could consider identifying those elements of ABG which on the one hand relate to LAA outcomes/ partnership activity and on the other hand those which relate to core functions of the County Council which are single agency and bear no relationship to partnership / LAA activity

3 The Board's approach to Narrowing the Gap

3.1 During the first few months of the Board's operation, considerable progress was made on defining the Board's strategic approach to 'Narrowing the Gap'. However, since September 2007. efforts have had to be focused on developing the new LAA which has meant that it has not been easy to progress this further.

3.2 Members of the Board will recall that ‘Narrowing the Gap has been defined by the Board as:

‘Reducing differences across the County in terms of achievement, opportunity and quality of life’.

3.3 Whilst it has been agreed by the Board that priority should be given to addressing the gaps that exist between some of the communities in Nuneaton and Bedworth and elsewhere in the county, it has been clearly understood that the Board wishes to ensure a focused but holistic approach which would:

- Address gaps /issues affecting geographical communities in all five areas of the county and
- Also address gaps / issues affecting communities of interest no matter where they may reside (e.g. some disabled people, some people with mental ill health or learning disability, some people from BME groups, some carers etc.)
- Focus on complex issues that can only be addressed through a genuine partnership approach whereby agencies pool resources and effort in pursuit of the shared ambition of narrowing the gap.
- Focus effort though through joint action in relevant local communities / with communities of interest

3.4 In defining its approach to Narrowing the Gap, the Board agreed on the selection of an indicator set made up of 16 outcomes from the original LAA covering the following areas of public sector service delivery:

- Infant mortality
- Teenage pregnancy
- GCSE attainment *
- School leaver destinations *
- Recorded crime *
- Fear of crime
- Perceptions of anti-social behaviour *
- Community empowerment *
- Access to services *
- Cohesive communities *
- Mortality rates *
- Lack of qualifications *
- NVQ4 or above *
- Incapacity Benefit claimants
- Job Seekers Allowance claimants
- Neighbourhood satisfaction *

* *In broad terms is replicated by one or more of the National Indicators selected for inclusion on the new LAA*

3.5 It is suggested that the former Narrowing the Gap Indicator Set is immediately replaced by a revised version drawn from the 15 indicators included in the new LAA as follows:

NI No	LAA Theme	Description
75	Children & Young People	5 + GCSEs A* - C or equivalent including Maths and English
116	Children & Young People	Proportion of children in poverty
117	Children & Young People	16-18 year olds who are Not in Education Employment or Training
15	Safer	Serious Violent Crime (inc Domestic Violence)
16	Safer	Serious Acquisitive Crime
21	Safer	Dealing with local concerns about anti social behaviour and crime by the local council and the police
4	Stronger	% of people who feel they can influence decisions in their locality
1	Stronger	% of people who believe people from different backgrounds get on well together in their local area
120	HCOP	All Age, All cause Mortality
152	Economic Development & Enterprise	Working age population on out of work benefits
163	Economic Development & Enterprise	Working age population with Level 2 qualification
166	Economic Development & Enterprise	Average earnings of employees in the area
175	Economic Development & Enterprise	Access to services and facilities by public transport walking & cycling
188	Climate Change and the Environment	Per capita CO2 emissions in the LA area
195	Climate Change & the Environment	Improved street and environmental cleanliness (levels of graffiti, litter detritus and fly posting)

3.6 Subject to the agreement of this revised indicator set, it is suggested that the Block Leaders with the support of Warwickshire Observatory :

- Identify all relevant baseline information by county, district: borough and locality (see paragraph 4 below)
- Measure the gap in respect of district : borough, and locality and also by reference to gender, age, those in receipt of out of work benefits ethnicity and disability
- Attribute differential targets for each of the indicators as above for consideration by each of the LSPs.

- Ensure that their delivery plans for the new LAA fully take into account arrangements for multi agency delivery as above.

3.7 In addition, it is suggested that steps are taken by partner agencies to agree those localities / priority neighbourhood areas which should be a focal point for Narrowing the Gap activity taking into account the Index of Multiple Deprivation and other relevant data sources. This would build on the work of individual agencies with a view to developing and agreeing a proposal which applies across the breadth of public sector provision in the county.

4 Membership and Working Links of the Board

4.1 The following matters need to be considered by the Board, having been raised by various partners over the recent past:

- The possibility of extending the membership of the Board and the inter-related issue of convening the Public Service Board Advisory Forum
- Introducing mutual accountability between the Board and the District LSPs
- Ensuring good linkages between the emerging multi agency localities, the District LSPs and the Board

4.2 In terms of membership of the Board, over recent months the possibility has emerged of extending membership to include the following:

- The Probation Service Board
- Warwick University
- The Chairs of the 5 district LSPs
- Advantage West Midlands

4.3 It may be that this has arisen as a consequence of the Board's decision on 29th September 2007 to delay convening the Public Service Advisory Forum until the end of March 2008 at the soonest.

4.4 In terms of the individual agencies involved:

- The Probation Service Board is an active member of the county theme group for Safer Communities (Warwickshire Safer Communities Partnership) and is a named member of the Advisory Forum
- Warwick University has been / could be invited to attend any number of the relevant county theme groups and is a named member of the Advisory Forum

- Three of the five LSP Chairs are potentially invitees to the Board's meetings through their District : Borough Council membership (only Rugby and Stratford LSPs do not fit within this category). The LSPs are also named members of the Advisory Forum
- Advantage West Midlands is already a member of the Advisory Forum (along with Coventry Solihull and Warwickshire Partnership)

4.5 The Board may wish to consider taking the following steps:

- Ensuring that the Advisory Forum is convened at least twice each year – with its first meeting taking place before the end of July 2008
- Reminding others that the Board meets in public and is open to all to attend.

4.6 Progress has been made regarding the introduction of mutual accountability between the Board and the District LSPs through progressing the Narrowing the Gap agenda, and the allocations to each of them in 2008/9 (see paragraph 2 above). Additionally, good progress has been made in the translation of the new LAA priorities into the priorities of the District LSPs through the establishment of the District LSP Officers Group. This is reflected in the fact that each of the LSPs are to consider the formal endorsement of the new LAA over the summer months.

4.7 As regards the establishment of Locality Working good progress has been made over recent months, with the County Council and District Councils together with the Police (both Police Force and Police Authority) being on the point of agreeing arrangements that will see the introduction of 23 Localities across the county for service planning and administrative purposes, and 30 Community Forums which will be act as a focal point for community engagement. These arrangements are set out in more detail at Appendix 1 of this report.

4.8 The Locality Proposals will enable:

- Improved partnership planning and delivery at a local level
- Enhanced engagement with local people including the identification of their priorities for local service provision partnership activity and the LAA
- Service planning and delivery that is locally differentiated when necessary
- An enhanced role for community leaders
- A strong local voice that influences the District LSPs and PSB
- A local mechanism through which partnership activities can be planned and delivered – including work on Narrowing the Gap.

5 Communications Issues

- 5.1 Over recent weeks a number of communications issues have arisen – through meetings of the Block Leaders and in other ways. Collectively, these result in the need for the Board to consider:
- Requiring the development of a clear communications strategy for the Board itself and the various partnership work-streams including the LAA Themes
 - As a priority, developing a short sharp and accessible end of year report for the first LAA in which there should be a clear focus on the impact of the LAA in local communities.
- 5.2 The Board is asked to give consideration to these matters and to agree a way forward. It is suggested that the County Council's Head of Service with responsibility for Communications attends the next meeting of the Board with a proposal for the strategy and that he is requested as a matter of priority to produce the 'end of year report' with a view to its publication by the end of June 2008.

6 The strategic role of the Board and future meetings / working arrangements:

- 6.1 During recent discussions with officers from partner agencies, a number of clear and consistent messages have emerged:
- The requirement for Warwickshire to start to develop a new LAA within a matter of weeks from completing its first LAA has prevented the Board from fulfilling its true potential as a strategic body or 'partnership of partnerships' driving forward the strategic countywide agenda
 - The business of the Board has been extensively geared to the establishment of comprehensive partnership governance, resources and performance management arrangements and the development of the new LAA. This is to a considerable extent inevitable but the Board now needs to achieve its true potential and move from a focus on process to the achievement of shared outcomes for local people
 - With the signing off of the new LAA, the opportunity to raise the shared strategic ambitions of the Board should not be missed. Meetings of the Board should now be planned to provide its membership with the opportunity to define and pursue a shared strategic vision, linked to the achievement of the new LAA but not dominated by it. The Board's efforts should shape and underpin the development of a new Sustainable Community Strategy for the county.
 - It should be recognised that ABG is made up to the most part of former funding streams of the County Council. The Board, through the joint

scrutiny exercise of ABG and generally, should ensure that available resources from other partners are considered alongside ABG to support delivery of agreed partnership priorities

- The Board should focus its performance management efforts in the immediate future on helping to maximise the available Reward Grant from LPSA2. In relation to other performance management matters, it should focus efforts on exception reporting, leaving the management of day to day performance matters to the theme groups and delivery to those actively involved, including the District LSPs.
- The Board should ensure that Delivery Plans for the new LAA are approved by each of the county theme groups and subsequently signed off by the PSB

6.2 The Board should be invited to define the key strategic issues facing the county in the foreseeable future (perhaps over the next 10 years) and should then be actively involved in both the consideration of these issues and the development of a visionary partnership based response and ensuring a citizen outcome focus. It would need to be acknowledged that many of these complex issues require not only a Warwickshire wide response but also the development of an appropriate sub regional / regional approach. These discussions should drive forward shared partnership thinking on the development and production of a Warwickshire Sustainable Community Strategy,

6.3 These issues (all of which to one degree or another are inter-related) might include:

- The Growth Agenda – visioning the impact of the Regional Spatial Strategy from the particular perspective of its impact on service demands
- Narrowing the Gap and Raising Achievement as an ongoing driver for all of our partnership work.
- Addressing expanding service delivery needs within the context of potentially diminishing public sector budgets
- Changing Population and Demography of the county - developing a shared and balanced understanding across the public sector of the impact of migration and the ageing population on the economy, community cohesion and service delivery
- Promoting Economic Growth and the Skills Agenda including the Regional Economic Strategy
- Promoting Health and Addressing Health Inequalities including the essential interface with Educational Achievement

- Embedding a vision for a Stronger and Safer County
- Addressing the impact of Climate Change

6.4 Should this list be agreed, the Board could consider commissioning the existing county wide Theme Groups to prepare and present appropriate information. In view of the need to progress the development of the Sustainable Community Strategy without delay it may be that a series of half day workshops could be convened to take matters forward.

6.5 In addition to these matters, several officers have commented and it is suggested that the meeting arrangements for the Board might involve:

- Setting and adhering to an annual meeting cycle linked to the performance and resource reporting timetable and the budget cycle of member organisations – all of which should be synchronised with meetings of the county wide Theme Groups (and, if feasible, the District LSPs)
- Meeting papers being kept to a minimum realistic level and sent out 2 weeks in advance of Board Meetings with more use made of the LAA website and links to it
- The convening of two meetings of the Board's Advisory Forum per year

7 Governance arrangements and developing Joint Scrutiny

7.1 During discussions, a number of individuals have reflected on the current governance arrangements for partnership work and the LAA. Members of the Board will remember that:

- The Governance arrangements were devised through a Task and Finish Group with broad partnership representation
- The arrangements were approved by the PSB in May/July 2007 and have been running for less than 12 months.
- The arrangements attempted to strike a balance between inclusivity and providing a framework for developing a shared focus for key strategic partners
- It would be straightforward to streamline the arrangements but that would be at the expense of inclusivity – which partners considered to be important

7.2 As a result of these discussions, it is tentatively concluded that:

- There is no real appetite for changing the governance arrangements at the current time as:
- The arrangements are only a year old and more time is needed before a reasonable evaluation can be made
- The Board and other partnerships need to focus on outcomes not process
- In any event we should wait until we know the final shape of the LAA and Sustainable Community Strategy before doing any in depth review – the form of the governance arrangements should follow the functions of partnership activity

7.3 During discussions relating to governance (both with Block Leaders and others), the issue of elected member engagement in both the LAA and partnership work generally has been raised on a number of occasions. The general conclusion of these discussions has been that:

- The current governance arrangements provide a sound framework through which to encourage engagement with elected members (especially those in executive positions)
- Rather than undertake a review of these arrangements we should encourage the development of an approach that:
 - Focuses on the achievement of local priorities and citizen outcomes
 - Highlights the successes of the LAA and partnership work generally
 - Makes the key link between the community leadership role of elected members and the implementation of locality working proposals
 - Encourages the establishment of joint scrutiny arrangements by elected members of the strategies and decisions of the PSB and District LSPs

8 Conclusion

8.1 The PSB has been in operation now for a little over twelve months and has made sound progress. However, the opportunity for the Board to really fulfil its potential has been, in part, impeded by the requirement to develop a second LAA within 12 months, and the need for processes relating governance, performance management and resource management to ‘bed down’

8.2 There is a real sense of optimism for the future coupled with a genuine desire on the part of all partners to help the Board take a more strategic approach, to

move away from process, focus on the achievement of outcomes and to collectively address the key issues facing Warwickshire over the foreseeable future.

- 8.3 It is hoped that the suggestions contained in this paper will promote discussion and support the Board in achieving its ambitions

Nick Gower Johnson
County Partnerships Manager
6th May 2008

Table showing Localities and Community Forums by Area

Area	Proposed Localities	Proposed Community Forums
North Warwickshire	North East West South (4)	North East West South (4)
Nuneaton and Bedworth	Camp Hill and Galley Common Arbury and Stockingford Abbey and Wembrook Weddington and St Nicolas Whitstone and Bulkington Bede and Poplar Bedworth North and Bedworth West (7)	Camp Hill and Galley Common Arbury and Stockingford Abbey and Wembrook Weddington and St Nicolas Whitstone and Bulkington Bede and Poplar Bedworth North and Bedworth West (7)
Rugby	Rugby Rural Town North Town East Town West (4)	Rugby Rural North Rugby Rural Central Rugby Rural South Town North Town East Town West (6)
Stratford	Alcester Studley & Henley Southam Wellesbourne & Kineton Stratford & Shipston (3)	Alcester & Studley Henley Wellesbourne/Kineton Feldon/Southam Stratford Stour (6)
Warwick	Kenilworth Rural Warwick North Leamington South Leamington & Whitnash (5)	Kenilworth Rural East Rural West Warwick North Leamington South Leamington Whitnash (7)

Warwickshire Local Area Agreement Proposed Indicators and Targets
08/05/08

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
1	NI 1	% of people who believe people from different backgrounds get on well together in their local area (to be measured from Place Survey)	Stronger Communities	78.8%	80%	81%	82%	WREP (lead agency)
2	NI 4	% of people who feel they can influence decisions in their locality	Stronger Communities	32.3%	33%	35%	37%	SDC (lead agency)
3	NI 6	Participation in Regular volunteering	Stronger Communities	No baseline	Identify baseline	To be agreed	To be agreed	Nuneaton and Bedworth Volunteers Centre (lead agency)
4	NI 15	Serious violent crime rate (to include Domestic Violence)	Safer Communities	261 recorded offences (0.50 per 1,000 pop)	248 recorded offences (0.47 per 1,000 pop)	235 recorded offences (0.45 per 1,000 pop)	222 recorded offences (0.43 per 1,000 pop)	Police
5	NI 16	Serious acquisitive crime	Safer Communities	7,995 recorded offences 15.31 (per '000 pop)	7,595 recorded offences 14.54 (per '000 pop)	7,195 recorded offences 13.78 (per '000 pop)	6795 recorded offences 13.01 (per '000 pop)	Police

Proposed New LAA Indicators			Theme	Baseline	8/09	09/10	10/11	Main Delivery Agent
No	NI Ref	Description						
6	NI 21	Dealing with local concerns about anti-social behaviour and crime by the local council and police	Safer Communities	31,341 recorded incidents of criminal damage 60.02 (per '000 pop)	29,774 recorded incidents of criminal damage 57.02 (per '000 pop)	28,207 recorded incidents of criminal damage 54.02 (per '000 pop)	26,640 recorded incidents of criminal damage 51.01 (per '000 pop)	Districts/Boroughs/Police
7	NI 30	Re-offending rate of prolific and priority offenders	Safer Communities	212 convictions	Targets to	Be confirmed	In May 2008	PPO Manager/LCJB
8	NI 40	Drug users in effective treatment	Safer Communities	938 users in effective treatment	957 users in effective treatment	985 users in effective treatment	1,025 users in effective treatment	DAAT
9	NI 47	People killed or seriously injured in road traffic accidents	Safer Communities	397 people killed or seriously injured	393 people killed or seriously injured (Reduce by 1%)	389 people killed or seriously injured (Reduce by 1%)	385 people killed or seriously injured (Reduce by 1%)	Warwickshire County Council
10	NI50	Emotional health of children	Children & Young People	TELLUS 3 Survey awaited				Warwickshire County Council
11	NI 56	Obesity among primary school age children in Year 6	Children & Young People	15.6%	15.5%	15.4%	15.4%	Warwickshire County Council
12	NI 69	Children who have experienced bullying	Children & Young People	TELLUS 3 Survey awaited				Warwickshire County Council

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
13	NI 71	Children who have run away from home/care overnight	Children & Young People	Info not available until 09/10				Warwickshire County Council
	NI 72 Mandatory	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	Children & Young People	51	55.6	55.6	55.6	Warwickshire County Council
	NI 73 Mandatory	Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold)	Children & Young People	75	83	83	83	Warwickshire County Council
	NI 74 Mandatory	Achievement at level 5 or above in both English and Maths at Key Stage 3 (Th'hold)	Children & Young People	71	80	80	80	Warwickshire County Council

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
	NI 75 Mandatory	Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold)	Children & Young People	47.5	59	59	59	Warwickshire County Council
	NI 83 Mandatory	Achievement at level 5 or above in Science at Key Stage 3	Children & Young People	77	84	84	84	Warwickshire County Council
	NI 87 Mandatory	Secondary school persistent absence rate	Children & Young People	N/A	5.2	5.2	5.2	Warwickshire County Council
	NI 92 Mandatory	Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	Children & Young People	28	27.79	27.79	27.79	Warwickshire County Council
	NI 93 Mandatory	Progression by 2 levels in English between Key Stage 1 and Key Stage 2	Children & Young People	86	91	91	91	Warwickshire County Council
	NI 94 Mandatory	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	Children & Young People	76.2	88	88	88	Warwickshire County Council

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
	NI 95 Mandatory	Progression by 2 levels in English between Key Stage 2 and Key Stage 3	Children & Young People	33	41	41	41	Warwickshire County Council
	NI 96 Mandatory	Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3	Children & Young People	60.6	71	71	71	Warwickshire County Council
	NI 97 Mandatory	Progression by 2 levels in English between Key Stage 3 and Key Stage 4	Children & Young People	56.3	68	68	68	Warwickshire County Council
	NI 98 Mandatory	Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4	Children & Young People	26.6	39	39	39	Warwickshire County Council
	NI 99 Mandatory	Children in care reaching level 4 in English at Key Stage 2	Children & Young People	38	33	33	33	Warwickshire County Council
	NI 100 Mandatory	Children in care reaching level 4 in Maths at Key Stage 2	Children & Young People	48	33	33	33	Warwickshire County Council

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
	NI 101 Mandatory	Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)	Children & Young People	7.7	18	18	18	Warwickshire County Council
14	NI 110	Young people's participation in positive activities	Children & Young People	TELLUS 3 Survey awaited				Warwickshire County Council
15	NI 111	First time entrants to the Youth Justice System aged 10-17	Children and Young People	1018	968	920	874	LCJB
16	NI 116	Proportion of children in poverty	Children & Young People	Not available until 09/10				Warwickshire County Council
17	NI 117	16 to 18 year olds who are not in education, training or employment (NEET)	Children & Young People	5.8%	4.8%	4.4%	4.2%	Connexions

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
18	NI 120	NI 120 All age all cause mortality Countywide: Males Females Nuneaton & Bedworth: Males Females	HCOP	719 517 832 590	648 486 750 560	628 476 700 530	608 468 675 506	Warwickshire PCT
19	NI 123	16+ current smoking rate prevalence	HCOP	2981 3 yr ave 04-06	3102	3134	3166	Warwickshire PCT
20	NI 124	People with a long-term condition supported to be independent and in control of their condition	HCOP	Base line to be agreed following first survey	Agree Baseline			Warwickshire PCT/WCC
21	NI 135	Carers receiving needs assessment or review and a specific carer's service or advice and information.	HCOP	17%	19%	21%	22%	WCC

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
22	NI 141	Number of vulnerable people achieving independent living <i>(Supporting People)</i>	HCOP	63.91%	70.29%	74.02%	77.76%	WCC
23	NI152	Working age people on out of work benefits	Economic Development & Enterprise	8.72% (Warwickshire)	8.65% (Warwickshire)	8.55% (Warwickshire)	8.45% (Warwickshire)	Jobcentre Plus
				13.81% (Priority Wards)	13.6% (Priority Wards)	13.3% (Priority Wards)	13.0% (Priority Wards)	
24	NI 155	Number of affordable homes delivered (gross)	Stronger Communities	440	296	345	567	TBA
25	NI 163	Working age population qualified to at least Level 2 or higher (NB: targets relate to previous years performance due to time lag in data publication)	Economic Development & Enterprise	73.2% (Warwickshire)	75% (Warwickshire)	76.8% (Warwickshire)	78.5% (Warwickshire)	LSC
				8.6% (gap between north of the of the county and Warwickshire average)	8.0% (gap between north of the of the county and Warwickshire average)	7.5% (gap between north of the of the county and Warwickshire average)	7.0% (gap between north of the of the county and Warwickshire average)	
26	NI165	Working age population qualified to at least Level 4 or higher	Economic Development & Enterprise	1.8% (gap between Warwickshire and the South East)	1.5% (gap between Warwickshire and the South East)	1.25% (gap between Warwickshire and the South East)	1% (gap between Warwickshire and the South East)	WCC to monitor and report performance
27	NI166	Average earnings of employees in the area	Economic Development & Enterprise	96.6% (Proportion of W'shire to SE average)	97% (Proportion of W'shire to SE average)	97.25% (Proportion of W'shire to SE average)	97.5% (Proportion of W'shire to SE average)	WCC to monitor and report performance

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
28	NI171	VAT registration rate	Economic Development & Enterprise	44 (Warwickshire)	44 (Warwickshire)	45 (Warwickshire)	45 (Warwickshire)	Business Link West Midlands/C and W Enterprise Consortium
				28 (Nuneaton and Bedworth)	29 (Nuneaton and Bedworth)	30 (Nuneaton and Bedworth)	31 (Nuneaton and Bedworth)	
29	NI 175	Access to services and facilities by public transport, walking and cycling by:	Economic Development & Enterprise					TBA
		% of total population with Basic Access - Daytime off peak journey and return once a week to a service centre		99.83%	99.83%	99.9%	100%	
		% of total population with Daily Access to Services - Services Daytime off peak journey and return on Mondays to Saturdays to a Service Centre		96.83%	96.83%	97%	97.25%	
		% of total population with limited Access to		95.14%	95.14%	95.5%	96%	

Proposed New LAA Indicators			Theme	Baseline	8/09	09/10	10/11	Main Delivery Agent
No	NI Ref	Description						
		employment opportunities and key services - Morning and evening peak Monday - Saturday to a Main Service Centre plus a minimum of two off peak daytime journeys						
29	NI 175	% of total population with access to employment, and good access to other key services - Morning and evening peak return journey on Mondays - Saturdays to a Main Service Centre and a daytime off peak journeys every hour Monday - Saturday to a Main Service Centre	Economic Development & Enterprise	88.91%	88.91%	89.5%	90%	

Proposed New LAA Indicators			Theme	Baseline	8/09	09/10	10/11	Main Delivery Agent
No	NI Ref	Description						
		% of total population with access to employment, and comprehensive access to other key services - Morning and evening peak return journey on Mondays - Saturdays to a Main Service Centre and a daytime off peak journeys every hour Monday - Saturday to a Main Service Centre plus an evening and Sunday return journey to a Main Service Centre	Economic Development & Enterprise	78.27%	78.27%	79%	80%	
30	NI 186	Per capita co2 emissions in the LA area	Climate Change & Environment	Defra 2005 8.3tonnes per capita	2.40%redn. (8.1tonnes per capita)	2.40%redn. (7.90 tonnes per capita)	2.42%redn. (7.71 tonnes per capita)	Warwickshire County Council and all District / Borough Councils in Warwickshire

Proposed New LAA Indicators			Theme					Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11	
31	NI 188	Adapting to Climate Change	Climate Change & Environment	No assessment of Climate risks 0	0	0	1	Warwickshire County Council and all District / Borough Councils in Warwickshire
32	NI 191	Residual Household Waste per Head	Climate Change & Environment	840 kgs per household	746 kgs per household 11%redn.	702 kgs per household 6%redn.	671 kgs per household 5%redn.	Warwickshire County Council and all District / Borough Councils in Warwickshire
33	NI 195	Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting)	Climate Change & Environment	2007/08 1=13% 2=17% 3=3% 4=1%	1=10% 2=15% 3= 1% 4 = 3%	1= 9% 2=14% 3= 1% 4= 2%	1= 8% 2=13% 3= 1% 4= 1%	District and Borough Councils
34	NI 197	Improved Local Biodiversity - Active Management of Local Sites	Climate Change & Environment	61.16%	59.58%	55.28%	51.93%	Warwickshire County Council and all District / Borough Councils in Warwickshire

Proposed Local Indicators

Proposed New LAA Indicators			Theme					Further Details	Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11		
1	NI 102 – KS2	Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2	Children & Young People	28	26	23	20		WCC
2	NI 102 – KS4	Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 4	Children & Young People	31.8	31	27	26		WCC
3	NI 112	Under 18 conception rate	Children & Young People	32.3	28.4	24.5	20.7		WCC
4	NI 79	Achievement of a Level 2 qualification by the age of 19	Children & Young People	73.8	75	77	80		LSC
5	NI 187	Tackling fuel poverty – people receiving income based benefits living in homes with a low energy efficiency rating	Climate Change & Environment						

Proposed New LAA Indicators			Theme	Baseline	8/09	09/10	10/11	Further Details	Main Delivery Agent
No	NI Ref	Description							
6	NI 120	All age all cause mortality <i>(Disparity within deprivation quintiles of Warwickshire)</i>	HCOP	7.5% <i>(2004-2006)</i>	7.3% <i>(2006-2008)</i>	7.2% <i>(2007-2009)</i>	7.1% <i>(2008-2010)</i>		Warwickshire PCT
7		Increase the consumption of fruit & vegetables to at least 5 a day	HCOP	26.5%	27.5%	28.5%	29.5%		Warwickshire PCT via Food for Health Group
8		Increase 5 a week physical activity	HCOP	30.7%	31.5%	32.5%	33.5%		WCC via Physical Activity Group
9		Improve emotional health in the workplace	HCOP	Policy 9/13 Training Man 4/13 Awareness 2/13	90% Statutory 65% Statutory 20% Statutory	100% Statutory 85% Statutory 50% Statutory	2 additional businesses per district engaged & working towards policy development & training.		Warwickshire PCT
10	NI 8	Adult Participation in Sport	tbc						GWSP
11		People 65+ with fractured neck of femur	HCOP	470.4 per 100,000 2007	456.3 per 100,000	442.1 per 100,000	423.4 per 100,000		Warwickshire PCT via Falls Group

Proposed New LAA Indicators			Theme					Further Details	Main Delivery Agent
No	NI Ref	Description		Baseline	8/09	09/10	10/11		
12	NI 139	The extent to which older people receive the support they need to live independently	HCOP	Baseline to be agreed via Survey					WCC

NEW LAA-ENDORSEMENT SCHEDULE-2008

Appendix 2

Organisation	Date of Endorsement and by whom	Additional Information
County Council	22/5 Cabinet and 24/6 Council	
North Warwickshire BC	28/4 Executive Board and 14/5 Full Council	30 June Executive Board and 9 July Full Council if a follow up report is necessary to highlight any significant changes
Nuneaton and Bedworth BC	11/6 Cabinet and 25/6 Council?	
Rugby BC	27 th Council?	
Stratford DC	02/6 Executive	Endorsement by Executive assumes all actions required of SDC lie within our agreed budget and policy framework
Warwick DC	04/06 Executive	
Warwickshire NHS	9/7 Board	
LSC	Soon after 22/5	To be sent to Area Director
CSWP	04/06 CSWP Ltd Board	
WREP	21/5 Board	
CWIC		
Probation	1/5 Board	
CAVA	2/6	
Police Authority	21/5	
C and W Chamber	12/5 Board	
WALC	16/4	County Committee
North Warwickshire LSP	12/6	
Nuneaton and Bedworth LSP	2/6	
Rugby LSP	23/5 or 30/6	May approval looks likely
Stratford LSP	20/6	
Warwick LSP	08/05/08	Warwick Partnership Executive Group
CSW SPORT	2/7/08	Board

Local Area Agreement Performance – 4th Quarter 2007/08

Report for the Public Service Board

15th May 2008

Recommendation:

That the Public Service Board:

a) That Quarter 4 Progress and the production of an Annual Review of the Current LAA be noted.

1. Progress made in relation to the current LAA




- 1.1 Presented below is a summary of the 4th quarter (Jan-Mar 2008) update on the performance of the current Local Area Agreement. More detailed performance information is available on request.
- 1.2 As the Board are aware, the Performance Management process for collection of the LAA data has recently been substantially revised in consultation with Performance Leads and it now a more comprehensive process. The process is now aligned with the Warwickshire County Council corporate performance approach and has fully integrated the LPSA2 agreement.
- 1.3 As in the previous quarter, as well as reporting the performance data the Block and Performance Leads were charged with providing information on remedial action and good news stories. This revised approach has worked well and is reflected in the comprehensive and robust performance information contained in this report. Performance leads have played a crucial role in co-ordinating performance data within their respective Blocks.
- 1.4 This will be the final report on the progress and performance of the current LAA. As a consequence, in addition to performance reporting, all blocks have been asked to provide detailed information on the performance of the first year of the LAA. This information will then be used to produce an Annual Review of the LAA 2007/08. The document will be shared with Members, Partners and be available to the public upon publication in June.
- 1.5 To facilitate exception-based reporting, when measuring performance against targets in 2007/08, a zero tolerance has been applied to all measures in the Local Area Agreement.




2. Summary of LAA Performance

- 2.1 There are 181 measures within the Local Area Agreement and 145 are reported on for quarter 4 performance. There are in total 26 LPSA2 measures, 23 of which are reported on for quarter 4.
- 2.2 When compared to quarter 3 results the overall performance of the LAA has dropped from 66% to 58% of indicator hitting target. The direction of the individual blocks is shown below;

Block	Indicators meeting/exceeding Target in q2	Indicators meeting/exceeding Target in q3	Indicators meeting/exceeding Target in q4	Direction of travel
Children & Young People	70%	74%	55%	down
Safer Communities	47%	47%	50%	up
Stronger Communities	50%	100%	100%	unchanged
Healthier Communities & Older People	70%	64%	48%	down
Economic Development & Enterprise	68%	72%	56%	down
Climate Change & Environment	69%	69%	75%	up
LPSA 2 targets	58%	58%	52%	down

2.3 The 36 indicators not reported this quarter are mainly due to data issues, indicators which are collected annually and indicators which are gathering baseline information via the LAA Survey in Spring 2008. The performance at quarter 4 of 2007/08 is summarised in the table below against target:

	Quarter 4 Actual compared to year end target [#]						Total	
	Mid year forecast to exceed target		Mid year forecast to meet target		Mid year forecast to miss target			
								
	Total no. of measures	%	Total no. of measures	%	Total no. of measures	%	Total no. of measures	%
Children & Young People	12	44%	3	11%	12	44%	27	100%
Safer Communities	8	44%	1	6%	9	50%	18 (7)*	100%
Stronger Communities	2	33%	4	67%	0	0%	6 (5)*	100%
Healthier Communities & Older People	8	26%	7	22%	16	52%	31(8)*	100%
Economic Development & Enterprise	8	50%	1	6%	7	44%	16	100%

	Quarter 4 Actual compared to year end target [#]						Total	
	Mid year forecast to exceed target		Mid year forecast to meet target		Mid year forecast to miss target			
								
	Total no. of measures	%	Total no. of measures	%	Total no. of measures	%	Total no. of measures	%
Climate Change & Environment	14	58%	4	17%	6	25%	24 (13)*	100%
LPSA targets	10	43%	2	9%	11	48%	23 (3)*	100%
OVERALL TOTAL	62	43%	22	15%	61	42%	145(36)*	100%

* Outstanding

[#]NB Please note that although the standard LAA is measured against targets for the end of 2007/08 the decision has been taken to measure performance of the LPSA2 targets against the targets within the LPSA 2 agreement which have completion dates ranging from 2007 to the end of 2009.

4. Future Performance Management

4.1 As mentioned above, this will be the last report for the current LAA. Reporting arrangements for LPSA 2 will continue during the duration of the project. Performance Management arrangements are being established for the New LAA (with consideration of how format and content can be improved) and it is anticipated that the first reports outlining the progress of the new LAA will be available in late October.

Bill Basra
Warwickshire LAA Manager
8th May 2008

**Local Public Service Agreement (LPSA2) – End of year 2007/08
Report for the Public Service Board**

15th May 2008

Report of David Carter, Strategic Director of Performance & Development

Recommendation:

The Public Service Board is recommended to::

- **Note the current position in relation to performance of the LPSA2 targets and the forecast reward grant, based on current performance**

1.0 Introduction

- 1.1 This report presents the Public Service Board (PSB) with a detailed analysis of the performance of the LPSA 2 targets as at the 31st March 2008.
- 1.2 The LPSA2 agreement has been fully integrated into the LAA and performance is therefore considered as a detailed accompaniment to the End of year performance report for the LAA.
- 1.3 This report presents the following three levels of analysis relating to the performance against the LPSA2 target:
 - Overall performance summary and reward grant forecast
 - Detailed performance summary, incl. sub measures (Appendix 1)
 - Indicator specific information incl. remedial action - (Appendix 2)
- 1.4 The report also takes the opportunity to provide a summary of the performance of the measures within the LPSA2 which had a target date of 31st March 2008 or before. It therefore provides a breakdown of the percentage of reward grant achieved so far and a projection of how much of the remaining reward grant is forecast to be achieved.

2.0 Calculating the Reward Grant Forecast

- 2.1 LPSA2 have been developed as a way of rewarding high performance in service areas by setting targets which will stretch the services to achieve beyond normal performance.
- 2.2 Attainment of this added performance carries a financial reward which is calculated by setting a target of normal performance and a 'stretch target' to which the LPSA2 reward grant is attached.
- 2.3 The purpose of this report is to calculate the forecasted reward grant by looking at projected forecasts and comparing these to the normal and LPSA2 targets for each measure.

2.4 Financial forecasts of this reward grant are made on the basis of the following two rules:

- No reward grant will be issued for measures, which do not achieve the normal target or up to 60% of the agreed stretch target ie. The difference between the normal (without LPSA2) target and the LPSA2 target.
- For measures which achieve above 60% of the stretch' target a percentage of the reward grant, equivalent to the performance is allocated, up to the 100% maximum i.e. A measure forecasting 80% of the agreed target will be allocated 80% of the reward grant

3.0 Overall Performance Summary

3.1 The table below sets out the overall summary of performance for the LPSA2 targets.

3.2 To aid analysis and demonstrate the opportunity for remedial action to have an impact the targets have been set out chronologically, based upon their delivery dates.

3.3 Based on the current assessment of predicted out-turn by the Project Leaders and Performance Leads the forecasted reward grant resulting from LPSA2 is estimated at £10,054,879 (72% of the maximum eligible reward grant).

3.4 This is a slight decrease in forecast of 74% submitted in Quarter 3 and is due primarily to the use of more accurate figures at year end.

3.5 Further detail behind this summary is set out in Appendices 1 and 2.

LPSA ref	Project	Project officer(s)	Project end date	Potential Reward Grant	Forecast Reward grant based upon current performance
1	Overall Crime	David Whitehouse	31 st March 2008	£2,210,621	£1,414,797
3	Road Casualties	Estyn Williams	31 st Dec 2008	£1,163,486	£1,163,486
2	Youth Re-Offending	Diane Johnson	2006 - 31 st March 2009	£1,163,485	£346,046
4	Domestic Fires	Balbir Singh	31 st March 2009	£1,163,486	£814,440
5	Improve Educational Attainment & Positive destinations	Norma Smeaton, Lorrie Cooper,		£2,326,971	£1,745,228
7	Tackling Poverty	Nick GJ & Hilary Holland		£1,163,486	£1,080,427
8	Dignity, Independence, Choices and Quality of Life	Jon Reading		£1,163,485	£1,163,485
9	Reduce waste to landfill and increase recycling	Roy Burton		£1,163,485	£1,163,485
10	Healthy schools	Mindy Chillery	31 st Dec 2009	£1,279,834	Nil

6	Healthy lifestyles	Carole Edkins	31 st Dec 2010	£1,163,485	£1,163,485
	Total			£ 13,961,823	£10,054,879

4.0 Summary of Reward grant achieved to date

- 4.1 The end of the financial year 2007/08 marks the end date for a proportion of the LPSA2 and presents a opportunity to evaluate how much of the available reward grant has actually been achieved within this period
- 4.2 The table below provides a summary of the performance of the measures within the LPSA2 where the target needed to be achieved by 31st March 2008 or before. It also provides a summary of the projected reward grant for the remaining measures

LPSA2 Target period	Potential reward grant	Actual/Forecast reward grant	Return rate
Up to 31 st March 2008	£2,792,363	£1,414,797 (actual)	51%
From 31 st March 2008 to 31 st Dec 2010	£11,169,460	£8,640,082 (forecast)	77%
	£ 13,961,823	£10,054,879	72%

- 4.3 The table s below set out the detail behind how, 51% of the potential reward grant available in the period up to 31st March 2008 has been achieved.

	LPSA 2 measures	Value of reward grant awarded
Sa1ii	Number of burglary offences	£751,611
Sa1iii	Number of thefts of motor vehicles	£552,655
Ss1iv	Number of thefts from motor vehicles	£110,531
	Total	£1,414,797

	LPSA 2 measures	Value of reward grant lost
Sa1i	Number of violent offences in Warwickshire recorded by Warwickshire Police	£795,824
N/a	The % of Young People who re-offend within 12 months based on the cohort identified between Oct 1st to Dec 31 st 2006	£349,045
Sa2i	The % of Young People who re-offend within 12 months based on the cohort identified between Oct 1st to Dec 31 st 2007	£232,697
	Total	£1,377,566

4.0 Recommendations

The Public Service Board is recommended to:

- Note the current position in relation to performance of the LPSA2 targets and the forecast reward grant, based on current performance

Appendix 1 - Detailed performance summary (incl. sub-measures)

The table below sets out the performance of the measures, which together make up each of the respective LPSA2 targets. The measures have been put in chronological order based upon their delivery dates.

			Project end date	Potential Reward Grant	% reward grant	Forecast Reward grant based upon current performance
1	Sa1	Overall Crime		£2,210,621		£1,414,797
	Sa1i	Number of violent offences in Warwickshire recorded by Warwickshire Police	Mar 2008	£795,824	0%	Nil
	Sa1 ii	Number of burglary offences		£751,611	100%	£751,611
	Sa1 iii	Number of thefts of motor vehicles		£552,655	100%	£552,655
	Ss1 iv	Number of thefts from motor vehicles		£110,531	100%	£110,531
3	Sa 10	Road Casualties				
	Sa 10i	Improve Road Safety BV99a(l) People killed or seriously injured	Dec 2008	£1,163,486	100%	£1,163,486
2	Sa2	Youth Re-Offending		£1,163,485		£346,046
	N/a	The % of Young People who re-offend within 12 months based on the cohort identified between Oct 1st to Dec 31 st 2006	Dec 2006	£349,045	0%	Nil
	Sa2i	The % of Young People who re-offend within 12 months based on the cohort identified between Oct 1st to Dec 31 st 2007	Dec 2007	£232,697	0%	Nil
	Sa2 ii	The % of Young People who re-offend within 12 months based on the cohort identified between Oct 1st to Dec 31 st 2008	Dec 2008	£232,697	0%	Nil
	Sa 2iii	Increase the number of parents receiving targeted support from YOT Increase parents satisfaction rate with this service	Mar 2009	£232,697	100%	£232,697
	Sa 2iv	Increase the number of victims participating in a restorative process		£116,349	100%	£116,349
Sa2i	Increase victims satisfaction rate with this service					
4	Sa9	Domestic Fires		£1,163,486		£814,440
	Sa9ii	To reduce the number of deliberate secondary fires occurring on grassland, in refuse containers, outdoor structures, derelict property/vehicle and international straw.	Mar 2009	£349,046	0%	£0
	Sa9iii	To reduce the number of deliberate primary vehicle fires		£465,394	100%	£465,394
	Sa 9iv	To reduce the number of deliberate primary property fires - including garages, sheds and caravans, buildings - including those under construction, deliberate non-domestic (commercial) property fires and deliberate fires in educational establishments		£349,046	100%	£349,046

5	CYP 14	Improve education attainment – early years				
	CYP 14a	PSE Performance – Number of Children achieving L6 or above at Foundation Stage in Personal & Social Education	Mar 2009	£349,046	0%	Nil
	CYP 14b	CLL Foundation Stage Number of Children achieving L6 or above at Foundation Stage in Communication Language and Literacy				
	CYP 14c	Improving educational attainment – Key Stage 2				
	CYP 14ci	KS2 Attainment - English	Mar 2009	£232,697	0%	Nil
	CYP 14cii	KS2 Attainment - Maths				
	CYP 14ciii	KS2 Attainment - Science				
CYP 16	Improving destinations for Young People		£1,745,228	100%	£1,745,228	
7	HCOP 3	Tackling Poverty		£1,163,486		£1,097,167
	HCOP 3a	Number of Housing Benefit & Council Tax Benefit Claims in Warwickshire	Mar 2009	£988,963	100%	£988,963
	HCOP 3b	Number of successful new and amended claims for statutory benefits made as a result of the tackling poverty in Warwick District		£174,523	62%	£91,464
8	HCOP 5	Dignity, Independence, Choices and Quality of Life				
	HCOP 5i	Percentage of older people aged 65 or over surveyed, who report being satisfied with the home care commissioned by WCC and satisfied with the services purchased directly using Direct Payments	Mar 2009	£1,163,485	100%	£1,163,485
9	E4	Reduce waste to landfill and increase recycling				
	E4iv	To increase the proportion of household waste arising recycled (through an increase in the recycling of glass, metal, plastic and some textiles) stretched	Mar 2009	£1,163,485	100%	£1,163,485
10	CYP 5	Healthy schools				
	CYP5	To Increase the number of schools in Warwickshire achieving Healthy Schools status	Mar 2009	£1,279,834	0%	Nil
6	HCOP 4	Healthy lifestyles				
	HCOP 4ai	Improve Mortality rates from all Circulatory Diseases in Nuneaton & Bedworth for persons under 75 years	Dec 2009	£1,163,485	100%	£1,163,485

Appendix 2 - Detailed performance incl. Remedial action, where applicable

LPSA 2 – Target 1		SAFER COMMUNITIES Block Lead: Andy Parker, Deputy Chief Constable, Warwickshire Police Performance Lead: Julie Sullivan WCC												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value	
Sa1	Overall Crime Project Lead – David Whitehouse											£2,210,621		£1,414,797
Sa1i	Number of violent offences in Warwickshire recorded by Warwickshire Police	Low	6,400	6963	6895	6963	5941	▲	5811	▲	£795,824	0%	Nil	
Sa1ii	Number of burglary offences	Low	2,665	2378	2282	2378	2698	★	2524	★	£751,611	100%	£751,611	
Sa1iii	Number of thefts of motor vehicles	Low	1,918	1574	1551	1574	1793	★	1668	★	£552,655	100%	£552,655	
Ss1iv	Number of thefts from motor vehicles	Low	4,724	3663	3662	3663	4337	★	4235	★	£110,531	100%	£110,531	

Ref	Indicator	Reason for Red Status	Remedial Action	By Whom	By When
Sa1i	BCS crime rates	There were 5,275 fewer victims of crime this year compared to 2007/8. Vehicle crime has reduced by 24.5 % and domestic burglary reduced by 16.6%. Violence has reduced by 2.7%; criminal damage has reduced by 10% but still above target.. Of the	Partners have worked together to reduce crime, which compares positively against most similar police force areas in the country. The county violence group is addressing issues of violence with partners to address	Police and community safety partners	Ongoing

Ref	Indicator	Reason for Red Status	Remedial Action	By Whom	By When
		<p>mandatory 10 targets within the BCS basket of indicators, 6 are green. Reds are:</p> <ul style="list-style-type: none"> -theft from person -criminal damage -common assault -woundings <p>However, there has been an 11.6% reduction in crime compared to last year but not enough to meet the overall target for 2007/8</p>	<p>those issues.</p> <p>Work on acquisitive crime will continue into the new LAA, along with criminal damage</p>		

LPSA 2 – Target 2			SAFER COMMUNITIES Block Lead: Andy Parker, Deputy Chief Constable, Warwickshire Police Performance Lead: Julie Sullivan WCC												
Ref	Indicator		Aim	Performance summary								Reward Grant summary			
				Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)		
						Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value	
Sa2	Re-Offending Project lead – Diane Johnson												£814,440		£346,046
Sa2i	The % of Young People who re-offend within 12 months based on the cohort identified between Oct 1st to Dec 31st:	07/08	Low	40%	38%	Annual	38%	36.1%	▲	35%	▲	£232,697	0%	£0	
Sa2ii		08/09	Low	40%	38%	Annual	38%	34.3%	▲	33.3%	▲	£232,697	0%	£0	
Sa 2iii	Increase the number of parents receiving targeted support from YOT		High	30	77	77	100	55	★	100	●	£232,697	100%	£232,697	
	Increase parents satisfaction rate with this service		High	0%	100%	100%	100%	75%	★	80%	★				
Sa 2iv	Increase the number of victims participating in a restorative process		High	50 victims	100	100	100	60	★	75	★	£116,349	100%	£116,349	
Sa2i	Increase victims satisfaction rate with this service		High	0%	100%	100%	90%	75%	★	85%	★				

Ref	Indicator	Reason for Red Status	Remedial Action	By Whom	By When
Sa 2iii	Increase the number of parents receiving targeted support from YOT	<p>The focus of activity during 2007/8 has been to work with agencies on increasing referrals into the prevention element of Parents Matter. Prevention referrals have improved in quality and appropriateness and this has been reflected through the quality of work achieved.</p> <p>Group work programmes are always a priority and were initiated during 2008</p>	<p>2 parenting groupwork programmes started in quarter 4 focusing on short term parenting programmes</p> <p>As we move into the 2nd full year of the service, we are more equipped to deliver the group work and individual one to one support and have clear guidelines around the nature and type of referrals required.</p> <p>We are working with partners e.g. Relate, Mental Health Services and Children's Service to ensure that the quality of service offered is very high and appropriate for the individuals/families needs.</p>	YOS	Ongoing.
Sa2iv	Young people entering Youth Justice System	<p>External issues, eg police sanction detection rates have had a detrimental effect on first time entrant figures Nationally.</p> <p>The police sanction detection rate target has meant that young people are receiving Reprimands and Final Warnings for minor crimes thus increasing the numbers entering the Youth Justice System at the lowest levels. This is a national problem and something YOS has been unable to halt over the past year or so.</p>	<p>Proposals for alternative provision for minor offences are being put forward to reduce first time entrants, particularly in vulnerable categories such as looked after children, females and young people of mixed race parentage, which are currently over represented in the pre-court population.</p> <p>YOS Head of Service has raised the issue with the LCJB and alternative disposals are to be considered.</p> <p>Due to the multi-agency nature of this work new protocols are required therefore it is anticipated that movement will be taking place during the new financial year.</p>	YOS	<p>Paper completed and being presented to JAG 11/1/08.</p> <p>2008/09 Financial Year</p>

LPSA 2 – Target 3		SAFER COMMUNITIES Block Lead: Andy Parker, Deputy Chief Constable, Warwickshire Police Performance Lead: Julie Sullivan WCC											
Ref	Indicator	Aim	Performance summary								Reward Grant summary		
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)	
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value
Sa 10	Road Casualties Project lead – Estyn Williams												
Sa 10i	Improve Road Safety BV99a (I) People killed or seriously injured	Low	562	397	407	397	458	★	426	★	£1,163,486	100%	£1,163,486

LPSA 2 – Target 4		SAFER COMMUNITIES Block Lead: Andy Parker, Deputy Chief Constable, Warwickshire Police Performance Lead: Julie Sullivan WCC												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value	
Sa9	Domestic Fires Project lead – Balbir Singh											£1,163,486		£814,440
Sa9ii	To reduce the number of deliberate secondary fires occurring on grassland, in refuse containers, outdoor structures, derelict property/vehicle and international straw.	Low	1,542	1,509	1350	1,342	1502	★	1132	▲	£349,046	0%	£0	
Sa9iii	To reduce the number of deliberate primary vehicle fires	Low	606	316	380	383	618	★	458	★	£465,394	100%	£465,394	
Sa9iv	To reduce the number of deliberate primary property fires - including garages, sheds and caravans, buildings - including those under construction, deliberate non-domestic (commercial) property fires and deliberate fires in educational establishments	Low	213	162	129	137	190	★	170	★	£349,046	100%	£349,046	

Ref	Indicator	Reason for Red Status	Remedial Action	By Whom	By When
Sa9ii	To reduce the number of deliberate secondary fires occurring on grassland, in refuse containers, outdoor structures, derelict property/vehicle and international straw.	The incidence of deliberate small fires has increased in a number of areas across the County despite targeted activities to reduce the number.	<p>The arson task force is monitoring the situation closely and is actively working with partnership agencies to reduce the incidence of deliberate small fires.</p> <p>Home Fire Safety checks now include audits. Crews continue to report following unusual audits and to monitor 'red routes'.</p>	Arson task force	Ongoing

LPSA 2 – Target 5		CHILDREN AND YOUNG PEOPLE Block Lead: Marion Davis. Strategic Director for Children, Young People and Families -WCC Performance Lead: David MacNiven												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2 ¹	Cumulative perf. to date ²	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant ⁷	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08 ³	Qrt 4 2007/08 (A) ⁴	Target (B) ⁵	Status (A v B) ⁶	Target (C.) ⁵	Status (A v C) ⁶		% of potential reward grant ⁸	Value ⁹	
CYP 14	Improve education attainment – early years Project lead – Norma Smeaton (Margaret Heard)													
CYP 14a	PSE Performance – Number of Children achieving L6 or above at Foundation Stage in Personal & Social Education	High	88.8%	71%	71%	71%	89.5%	▲	96.4%	▲	£349,046	0%	Nil	
CYP 14b	CLL Foundation Stage Number of Children achieving L6 or above at Foundation Stage in Communication Language and Literacy	High	68.7%	56%	56%	56%	71%	▲	79.4%	▲				

CYP 14c	Improving educational attainment – Key Stage 2 Project lead – Lorrie Cooper												
CYP 14ci	KS2 Attainment - English	High	75%	81%	81%	81%	83%	▲	84.25%	▲	£232,697	0%	Nil
CYP 14cii	KS2 Attainment - Maths	High	76%	75%	75%	75%	86%	▲	87.25%	▲			
CYP 14ciii	KS2 Attainment - Science	High	88%	90%	90%	90%	94%	▲	95.25%	▲			
CYP 16	Improving destinations for Young People (Fran Downes)	High	93.6%	94.9%	98.1%	96.5%	95.5%	▲	96.5%	▲	£1,745,228	100%	£1,745,228

Ref	Indicator	Reason for Red Status Remedial Action	By Whom	By When
CYP 14	Improve education attainment – early years	<p>http://www.warwickshirechildren.com/CYPP/view_action?record=1003</p> <p>What has gone well over the last quarter? End of year reports have been prepared for both projects, identifying the participation levels from both parents and professionals, the resources used and the outcomes to date. The final outcome cannot be judged until the children in these projects, who are currently under 3, reach the end of the Foundation Stage. However, some interim indicators have been used, including the tracking of individual children in their communication, language and early literacy skills. Techniques such as 'Write Dance', storytelling by a professional storyteller, 'Chatter Matters', 'Listen Up', 'Baby Yoga', puppet making and treasure baskets, have all been used to excellent effect. The projects have arranged exchange visits and each has learned from the experience of the other. The level of engagement and enthusiasm shown by children and their parents has demonstrated that the projects have increased the active communication between parent and child and outcomes will be monitored regularly until the end of the projects.</p> <p>What has not gone well over the last quarter? All reports indicate that everything has gone well this quarter.</p> <p>What steps are you putting in place to achieve end year targets? Targets are difficult to measure as the primary target for these projects is to have children achieve level 6 or above in Communication Language and Literacy by the end of their Foundation Stage. The sub target of that is to ensure that the local providers of the free entitlement, parents and children are engaged in the process and that has been very positive this quarter.</p>	Norma Smeaton	2008-2009
CYP 14c	Improving educational attainment – Key Stage 2	<p>Please see link http://www.warwickshirechildren.com/CYPP/view_action?record=1250</p> <p>What has gone well over the last quarter? The take up of training has been good with the majority of evaluations being positive. Schools with results below the floor targets are all working on individual programmes to improve the progress of pupils. Intensive support is being provided by strategy advisers to these schools.</p> <p>What steps are you putting in place to achieve end year targets? School improvement partners are aware of the involvement of these schools and are regularly checking up on evidence of impact in school.</p>	Lorrie Cooper	2008-2009

CYP 16	Improving destinations for Young People	<p>Please see link http://www.warwickshirechildren.com/CYPP/view_action?record=1219</p> <p>What has gone well over the last quarter? Further integration of the Connexions and Youth Service will help a higher proportion of young people move into education, training or employment, and will provide a greater level of support to those who do not.</p> <p>What steps are you putting in place to achieve end year targets? Monies allocated from the LSC are working on a joint venture under the Enhanced Support Network umbrella within Nuneaton and this pilot will identify future ways of working with those young people who are NEET Connexions and Youth Service Staff are also working collaboratively in re-engaging with those young people who have opted out during the past year. Again the pilot has been Nuneaton where there are the greatest issues.</p>	Fran Downes	2008-2009
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LPSA 2 – Target 6		HEALTHIER COMMUNITIES & OLDER PEOPLE											
		Block Lead: Graeme Betts – WCC Strategic Director & Tim Davies – Warwickshire PCT Performance Lead: Kim Harlock (WCC)											
Ref	Indicator	Aim	Performance summary								Reward Grant summary		
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)	
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value
HCOP 4	Healthy lifestyles Project lead – Carole Edkins												
HCOP 4ai	Improve Mortality rates from all Circulatory Diseases in Nuneaton & Bedworth for persons under 75 years	Low	114 per 100,000	102 per 100,000	99 per 100,000	99 per 100,000	109 per 100,000	●	99 per 100,000	●	£1,163,485	100%	£1,163,485

LPSA 2 – Target 7		HEALTHIER COMMUNITIES & OLDER PEOPLE												
		Block Lead: Graeme Betts – WCC Strategic Director & Tim Davies – Warwickshire PCT Performance Lead: Kim Harlock (WCC)												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value	
HCOP 3	Tackling Poverty Project officers – Nick GJ & Hilary Holland											£1,163,486		£1,097,167
HCOP 3a	Number of Housing Benefit & Council Tax Benefit Claims in Warwickshire	High	32,607	36,711	37,750	37,750	33,586	★	35,868	★	£988,963	100%	£988,963	
HCOP 3b	Number of successful new and amended claims for statutory benefits made as a result of the tackling poverty in Warwick District	High	200	586	871	879	600	★	1050	▲	£174,523	62%	£108,204	

Ref	Indicator	Reason for Red Status	Remedial Action	By Whom	By When
HCOP3b	Number of successful new and amended claims for statutory benefits made as a result of the tackling poverty in Warwick District	As before, project was started from nothing, delay in verification of benefits etc. Additionally this quarter: <ul style="list-style-type: none"> we have had one of the 2 caseworkers retire, recruitment for replacement has happened, start date to be announced administrator post vacant for January following retirement of previous postholder; 	Funding has been obtained for an additional caseworker to target on benefits take-up work in excluded communities in the District; recruitment has been successful, start date to be announced	CABlocal Steering Group and CAB Manager	By June 2008

		replacement now in post			
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LPSA 2 – Target 8		HEALTHIER COMMUNITIES & OLDER PEOPLE												
		Block Lead: Graeme Betts – WCC Strategic Director & Tim Davies – Warwickshire PCT												
		Performance Lead: Kim Harlock (WCC)												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value	
HCOP 5	Dignity, Independence, Choices and Quality of Life Project officer – Jon Reading													
HCOP 5i	Percentage of older people aged 65 or over surveyed, who report being satisfied with the home care commissioned by WCC and satisfied with the services purchased directly using Direct Payments	High	61.4%	N/A	67%	67%	62%	★	67%	●	£1,163,485	100%	£1,163,485	

LPSA 2 – Target 9		CLIMATE CHANGE AND ENVIRONMENT Block Lead: Christine Kerr – Chief Executive of Nuneaton & Bedworth Borough Council Performance Lead: Nik Moore (RBC)												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2	Cumulative perf. to date	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08	Qrt 4 2007/08 (A)	Target (B)	Status (A v B)	Target (C.)	Status (A v C)		% of potential reward grant	Value	
E4	Reduce waste to landfill and increase recycling Project officer – Roy Burton													
E4iv	To increase the proportion of household waste arising recycled (through an increase in the recycling of glass, metal, plastic and some textiles) stretched	High	16,664	20,566	23,000	23,000	17,000	★	23,000	★	£1,163,485	100%	£1,163,485	

LPSA 2 – Target 10		CHILDREN AND YOUNG PEOPLE Block Lead: Marion Davis. Strategic Director for Children, Young People and Families -WCC Performance Lead: David MacNiven												
Ref	Indicator	Aim	Performance summary								Reward Grant summary			
			Baseline perf. at start of LPSA2 ¹	Cumulative perf. to date ²	Forecast of Actual performance at end of LPSA2 period		Without LPSA 2		With LPSA 2		Potential Reward Grant ⁷	Forecast Reward grant based upon current performance (see A)		
					Qrt 3 2007/08 ³	Qrt 4 2007/08 (A) ⁴	Target (B) ⁵	Status (A v B) ⁶	Target (C.) ⁵	Status (A v C) ⁶		% of potential reward grant ⁸	Value ⁹	
CYP 5	Healthy schools Project officer - Mindy Chillery													
CYP5	To Increase the number of schools in Warwickshire achieving Healthy Schools status	High	0%	45%	75%	82%	75%	★	95%	▲	£1,279,834	0%	Nil	

Ref	Indicator	Reason for Red Status/ Remedial Action	By Whom	By When
CYP5	Healthy Schools To Increase the number of schools in Warwickshire achieving Healthy Schools status	<p>http://www.warwickshirechildren.com/CYPP/view_action?record=1210</p> <p>What has not gone well over the last quarter? Warwickshire is still not meeting local stepped targets.</p> <p>Capacity in schools and low status of PSHE are proving key barriers to schools meeting their stated Healthy Schools commitments.</p> <p>A reduction in PSHE related training from other services (eg DAAT, EDS) has resulted in additional workload for the Healthy Schools Team and this has diminished the impact of the LSPA2 pump priming funding.</p> <p>With LSPA2 pump priming coming to an end and the loss of any secure funding from other sources such as the DAAT, the Healthy Schools Team will have reduced capacity in the next financial year.</p>	Mindy Chillery	2008-2009

		<p>What steps are you putting in place to address the things that have not gone well?</p> <p>Re-negotiation of interim stepped targets with GOWM to reflect the local picture more accurately.</p> <p>Greater promotion of 'Feel Good Day' and Parent Policy Booklet as an effective way to move Healthy Schools agenda forwards in schools where a 'push' is needed.</p> <p>Targeting of specific schools for specific training courses / workshops.</p> <p>Funding bid submitted to the PCT.</p> <p>School Performance Section has identified 8K to invest in PSHE specific training and support for schools. Along with the additional £14K allocated nationally, this will be used to increase capacity in schools and support their ability to meet HS criteria relating to PSHE cpd.</p> <p>Additional funding for project work being sought eg through Respect Yourself Campaign and Extended Services.</p> <p>What steps are you putting in place to achieve end year targets?</p> <p>Workplans reviewed to prioritise activities that have highest impact on achieving targets.</p> <p>Awareness raising of financial issues and barriers to achievement through CYPP reporting, line management reporting, direct reporting to CYPP Exec Board.</p> <p>Termly update on schools' progress to School Improvement Partners, Area Schools Community Officers, Extended Services, HS Quality Assurance Group.</p> <p>Training programme regularly reviewed and adapted to meet schools' identified needs and key challenges.</p> <p>All schools working towards Healthy School Status contacted at least half termly and offered support.</p>		
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